

# S3 in Czech Context

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# Czech Republic

- Population 10.5 mil.
- 14 regions / kraj
- GDP per capita 14,200 €, 80% of EU 27
- R&D Intensity 1.86% GDP (2011), 2.8 bil €/y, 60 % by business sector
- 30,000 researchers (FTE), 45 % in business sector



# National / Regional Competences

Policy Competences	National		Regional
	MIT (Ministry of Industry and Trade)	MEYS (Ministry of Education, Youth and Sports)	
<b>Business Development</b>	XXX	-	X
<b>Innovation</b>	XX	X	x (diverse)
<b>Research</b>	XX	XXX	X
<b>Higher Education</b>	-	XXX	-
<b>Secondary</b>	-	XX	XXX

## Issues and Obstacles to S3

- **Over-programming** / lack of clear consensus
- Lack of an acceptable over-arching **national strategy** (= national S3)
- Lack of correct **strategic planning practice** (detached from budgeting, poor monitoring, fashionable instruments vs. strategy)
- Lack of **capacity and expertise** (national and regional) – with some exceptions + lack of attention to it

# S3 Design in CZ (preliminary)

- **S3 National Co-ordination Board**
  - = MEYS + MIT + MRD + TA CR + regional partners + other stakeholders
  - To supervise the process, ensure quality + national partnership
  - To ensure effective co-ordination of new OPs (= key for implementation)
- **Facilitator (external body / consultant)**
  - Mentor / assist regional S3 managers in launching S3 process
  - Provide training and support (tailor-made), create informal network
  - Drafting the reg. chapters of S3(+reg manager) and the national S3
- **Regional S3 managers (14, one per region)**
  - Carry out analysis (esp. interviews with key partners of triple helix)
  - Strengthen regional partnership (assist the local leaders +

# Expected results of S3 Design in CZ

- **Capacity building** exercise (nationally and regionally)  
– key to sustainability (no ,one-off‘ exercise to tick the box)
- **Boost innovation processes** (nationally and in all regions) ∂ set of interventions defined top-down + bottom-up
- Identify promising **areas of specialisation**
- Define **synergies** of existing actors (visionary company owners / managers + public R&D performers + public bodies)
- Identification of **regional leaders** (crucial!)
- Fulfilment of **ex-ante conditionality**

# Challenges ahead

- **Regional:**

- Small regions: critical mass vs. the need to be inclusive
- Unequal reg. capacity: need for customisation + strong central coordination
- Balance ambition vs. capacity: needs external reality check

- **National:**

- Harmonise polarised views (risk of ‚turf wars‘)
- Missing national strategy: integration & programming fatigue
- Need for strong expertise, leadership and external review

## Lessons Learnt

- No quick fix **BUT**: S3 an opportunity (long-term)
- The data / analytics is important **BUT**: local leadership are key
- A document is required **BUT**: engagement with stakeholders & a sustained process is what matters
- Regional actors must feel they are involved **BUT**: proportionally to their contribution and effort (no money guaranteed!)
- External quality control / review / pressure helps...



**Thank you for your attention!**