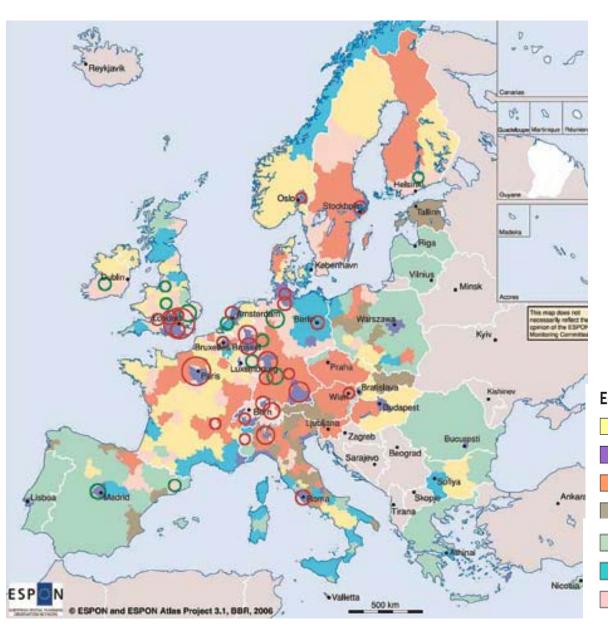






Seville, 3 May 2012 Björn Lagnevik



# Not one regional specialization in Skåne

#### **Economic typology**

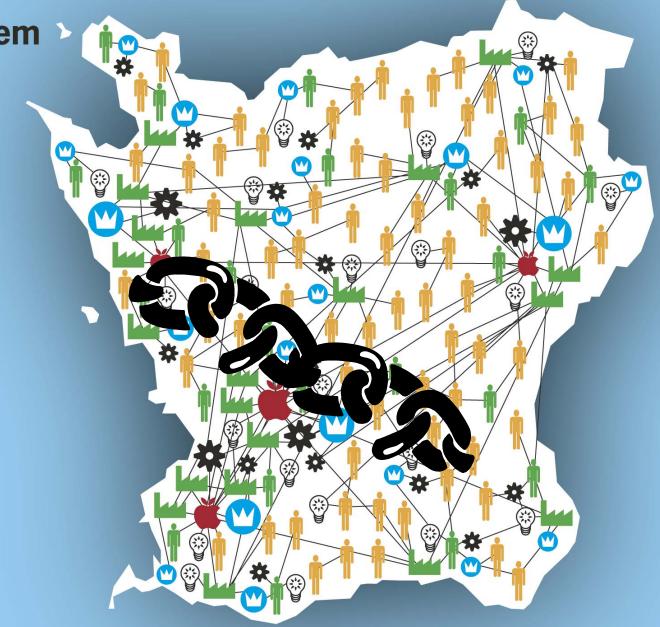
- non market services, agriculture & light industry
- MEGAs advanced services: finances & business
  - high and medium technological industry
  - textile, personal market services
  - agriculture, non-market services, trade, hotels & restaurants industry (light & construction)
  - market & non-market personal services, weak in industry
  - neutral central without big cities



## Skåne – Introduction

- Regional profile: variety of industries; not one specialisation; from industrial environment to service orientation, high level of innovation and R&D performance
- Academic excellence: material science, medicine, mobile technology, food/nutrition
- Region Skåne direct elected parliament; regional development and growth; spatial planning health care, public transportation, culture
- Regional Innovation Strategy 2011
- Strategic vision: Skåne the most innovative region in Europe 2020

Skånes innovationssystem >





Industri / företag



Entreprenörer



Högskolor / universitet



Innovatörer



Politiker / offentlig sektor

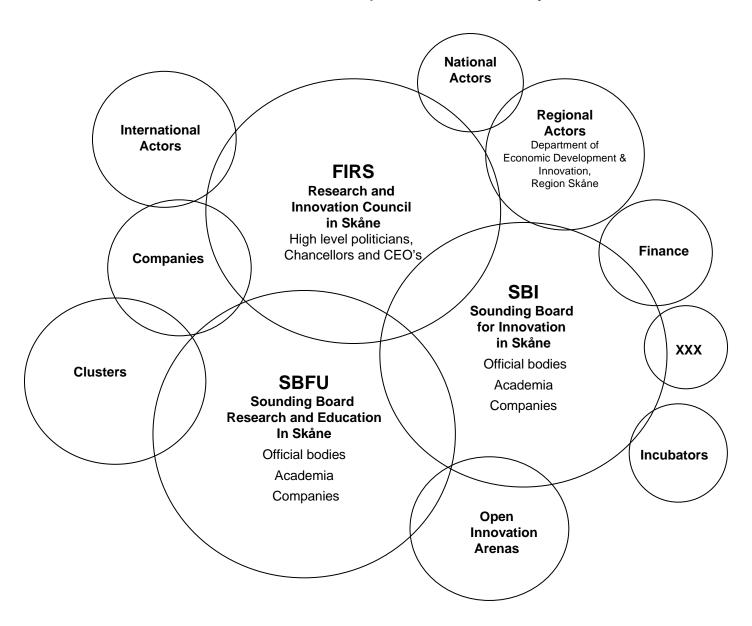


Intermediärer

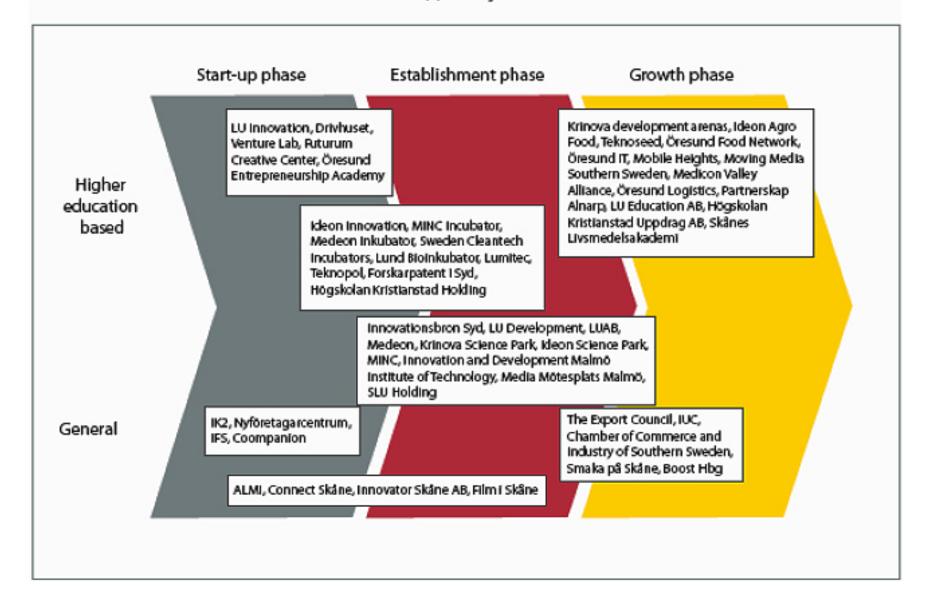


Användare

#### Collective Leadership - Innovation System in Skåne



#### Innovation support system in Skåne







## Objectives and expectations for the Peer-Review Workshop:

- Learn from other regions in Europe working with systemic leadership?
- In what way differs our methods/approach from other successful regions'?
- Advise on how to make all innovation actors pull in the same direction/work in line with common decisions?





- Main competitive advantage/Key Challenge: many lines of businesses/sectors; not one dominant sector; which is why knowledge sharing is crucial
- Open innovation arena strategy a tool to target these dimensions; creativity, openness and diversity
- Main steps of our process to identify important elements: function analysis, international peer review, dialogue with regional/national actors, BSR Stars; learning lessons from other regions

# Outward-oriented aspects of our RIS



- Benchmarking activities with Region Västra Götaland and Stockholm Region
- OECD: Öresund cross border regional innovation policy study (start 2012)
- Open Innovation Platforms not necessarily composed only by Skåne actors, e g Zirro

## Entrepreneurial dynamics



All our efforts aim at strengthening regional development and facilitating enterprise and entrepreneurship!

#### How are we entrepreneurial & creative?

- Example: Mobile Heights Business Center;
- Identifying unemployed entrepreneurs with interesting backgrounds/ideas,
- Making use of ready patents,
- Using the method of *Dragon's Nest*
- ... leading to StartUps!



### Governance

- Region Skåne is coordinating the RIS3 design process in Skåne
- Political leadership; First Governor and Deputy Governor for Business and Innovation
- Collective ownership with Skåne Research and Innovation Council (FIRS) and Sounding Board Innovation
- Governance mechanisms to facilitate the process Industry + R&D/Higher education participation in regional strategy; FIRS, Sounding Board for Innovation, Open Innovation arenas – collective leadership
- The role of the region is to facilitate the best conditions for successful innovation encouraging and stimulating stakeholders
- Innovation support actors have been identified early in the process; engaged through continuous close dialogue
- These together identify and decide RIS3 priorities



### Critical mass and Priorities

How and why RIS3 priorities chosen?

- Not one obvious niche, culture of consensus/networking to find new solutions, new fields found through close relations, continuous dialogue about different scenarios
- Regional strength in the White Fields working method, not defining what too early!
- Experienced complex needs and regional conditions together form criteria for choosing priorities.
- Continuous dialogue with national level (EU2020) on which priorities/challenges need support/financial resources; involved in the production of prog:s for 2014-2020

## Implementation and Budget



Tools and budgets to implement the RIS3 strategy

 Budget allocation; Personalized Health, Sustainable Cities

 Region Skåne Public Procurement driver to support innovation



## Measuring the progress

# Mechanisms for monitoring and evaluation of the strategy's implementation

**Evaluation of Open Innovation Arenas** 

How do we measure innovation? Hard to prove development of competitiveness in companies ...

We shall not be judged on innovation output in a company perspective. Our responsibility is to create better innovation capacity in the region!



## Summary and next steps

- National government support and coordination body(-ies)
  VINNOVA, Ministry of Enterprise, Swedish Agency for Economic and Regional Growth
- Next steps for our RIS3 strategy:
   Open Innovation Arenas/Platform development, identify action plans
- Main challenge: that all stakeholders understand/support the vision/strategy
- Activities useful to assist the process:
   Need of smart stimulation/encouragement for cross border coop initiatives, arenas for meetings, pool/simplify financing, avoid isolation of regional work dissemination ...we do not have all solutions to solve global challenges; Sustainable cities, Personal Health, Material Science

## Fields of Innovation



