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# Smart, transnational, mutual learning - examples and implications for smart specialization strategies.



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Gränsöverskridande samarbete över fjäll och hav  
Meret, vuoret ja rajat ylittävä yhteistyö  
Grenseoverskridende samarbeid over fjell og hav  
Cross-border cooperation over mountain and sea



Nordland  
FYLKESKOMMUNE

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# Transnational learning

- \* Forced or voluntary?
- \* Hard or soft?
- \* Multi level governance
- \* The project learning paradox
- \* States as selection mechanisms





**Good practices  
are easy to  
discover, but  
hard to  
transfer**

Routine



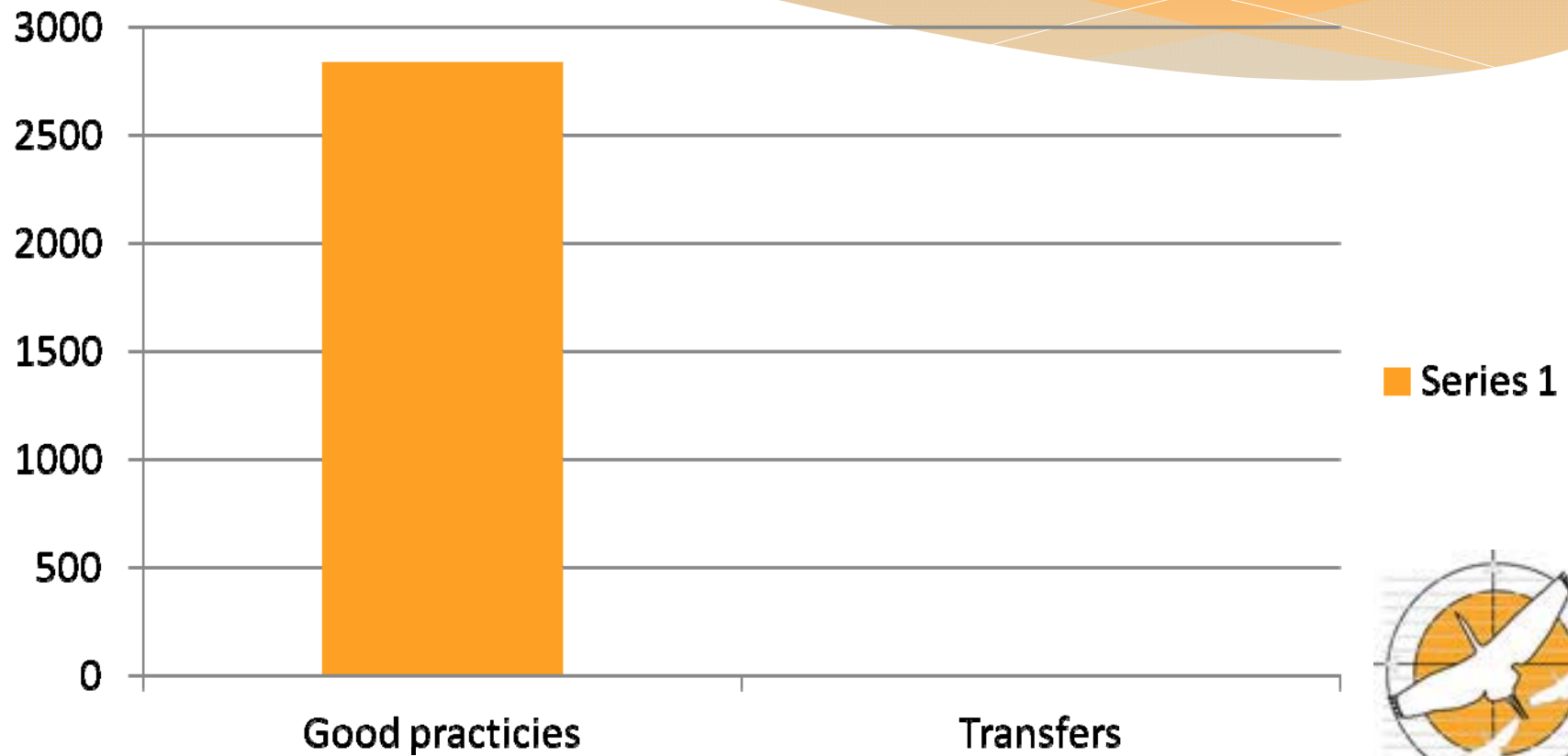
Project  
discovering a  
good practice



**The  
project  
learning  
paradox**

Learning by sharing seems easy, but transfers are hard to do..

**Interreg IV C**



S3 – mutual learning with  
others..

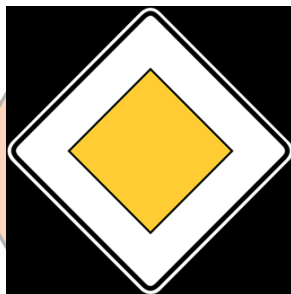
# Do you need connections with critical friends?



We are perfect,  
thank you



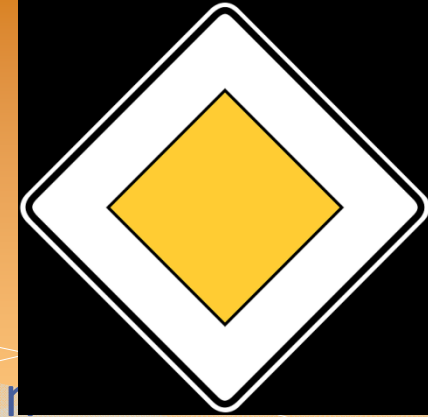
We have problems we  
cannot solve alone



We have problems and  
we are working to find  
solutions



# Smart transnational mutual learning



- \* Systematic methods of transfer
- \* New knowledge creation together with peers in other countries
- \* A non-linear process which requires coordination



**..BUT DO YOU NEED IT?**





# Discoveries through mutual learning



They do the same as us, but better!

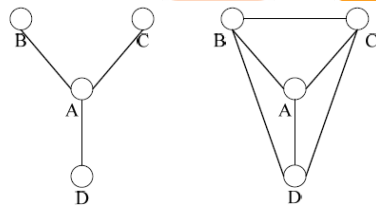


Figure 1. Examples of structural holes.

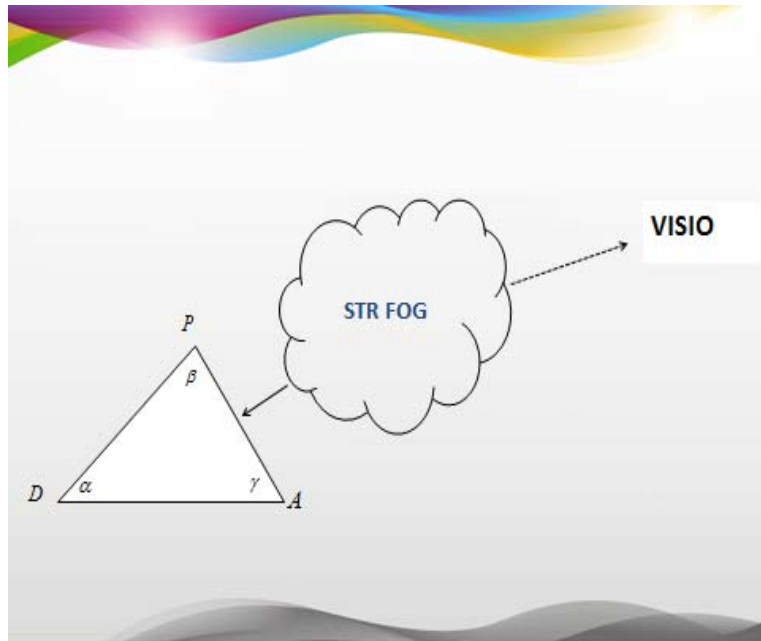
They do it differently!



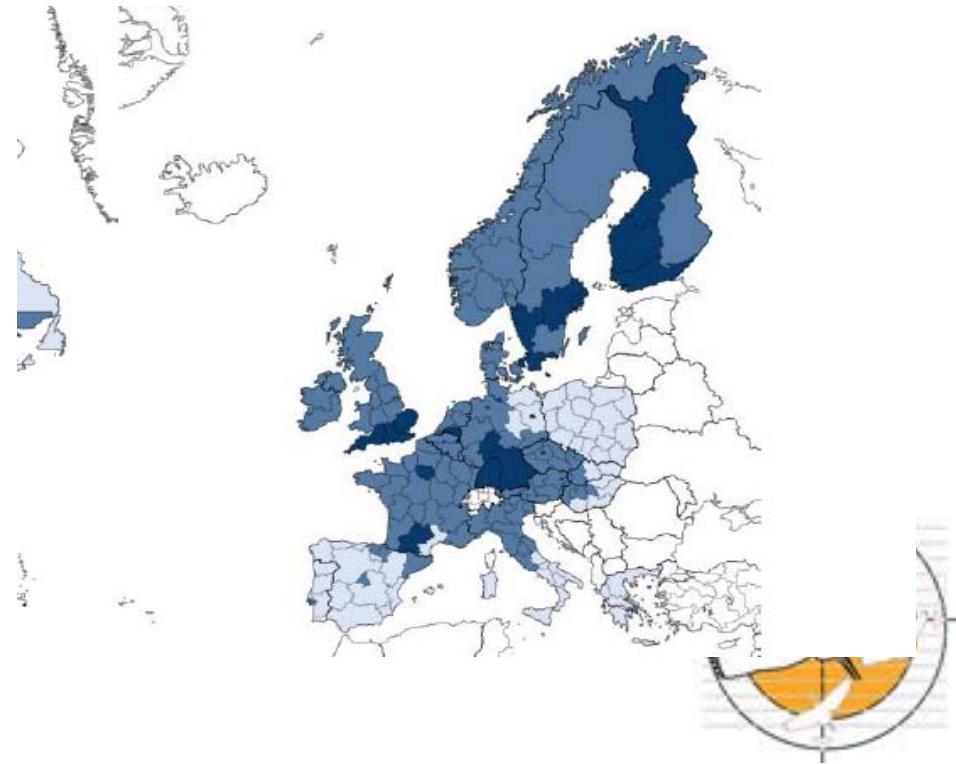
We have potential synergies!



# Is mutual transnational learning relevant to your S3 strategy?

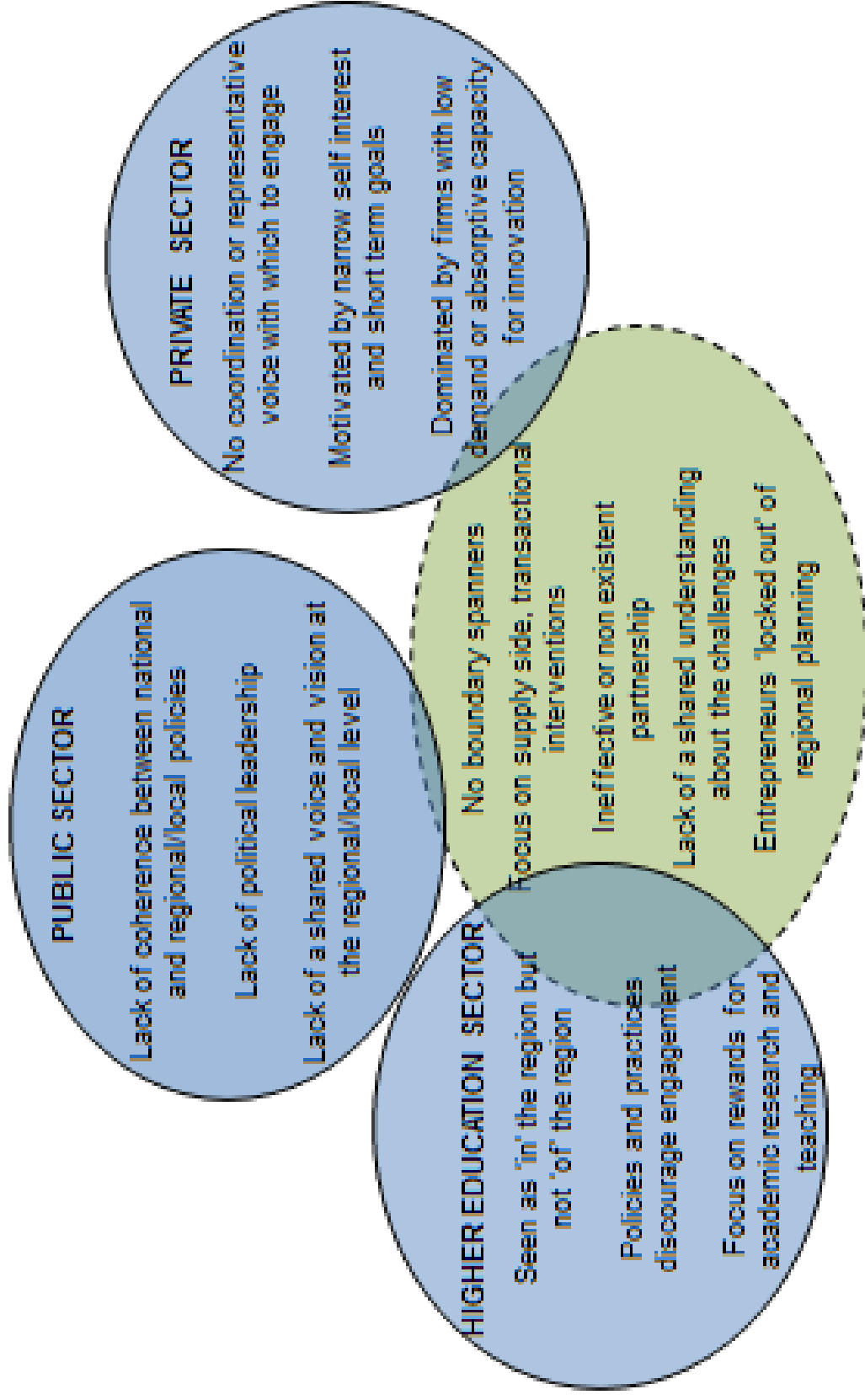


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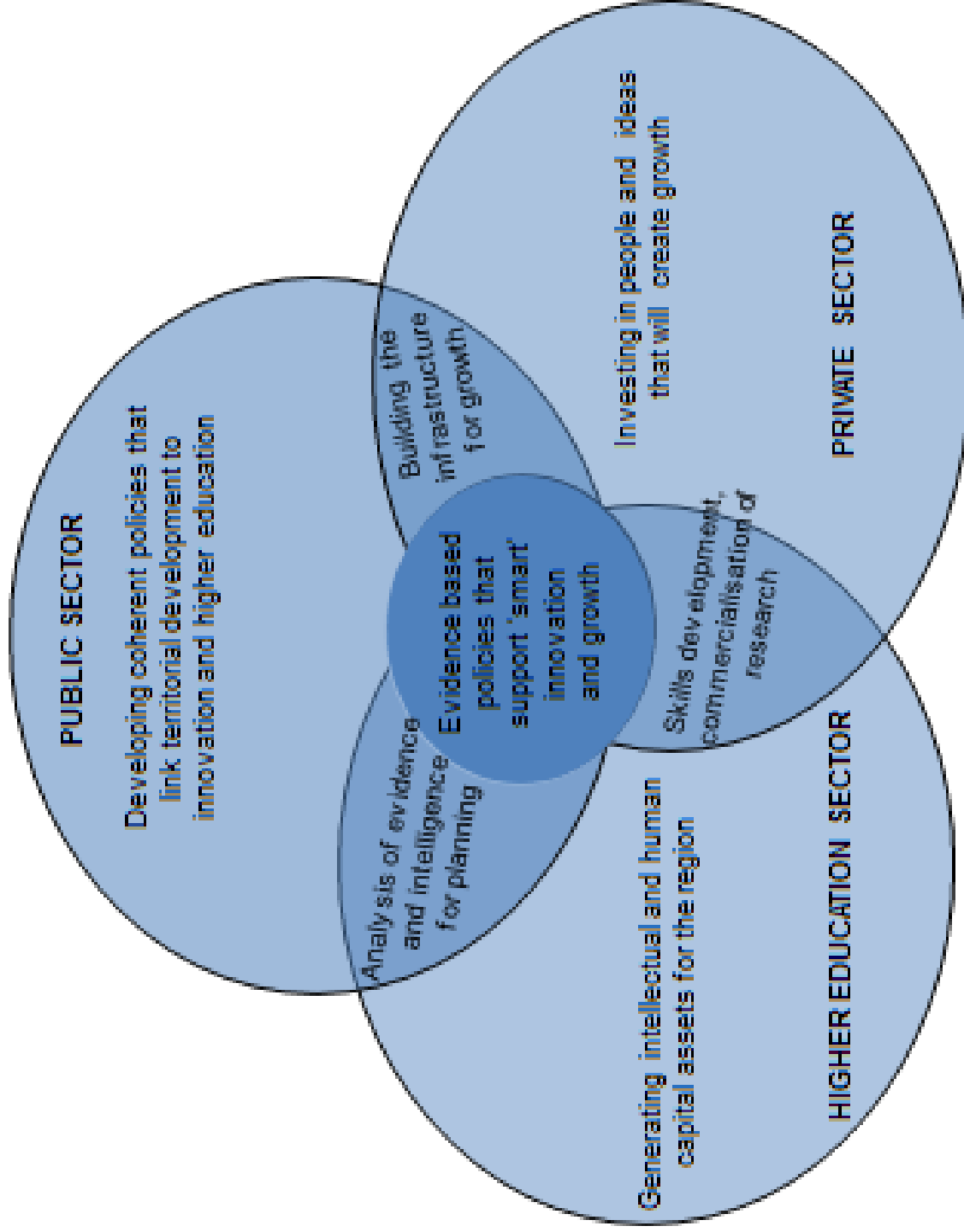


Critical friends can help you to  
reconnect your tripple helix!

# The disconnected region



The 'connected' region – strong partnerships based on shared understanding of the challenges and how to overcome them



# S3 connecting people

- \* Science, technology and innovation (STI)
- \* Doing, using, innovating (DUI)
- \* Connecting STI and DUI:
  - \* Emilia Romana
  - \* Finland
- \* Connecting science, nature and money
  - \* Norway
- \* The connected region
- \* Entrepreneurial discoveries
- \* Boundary spanning



AN EXAMPLE:

# Connecting nature, science and money

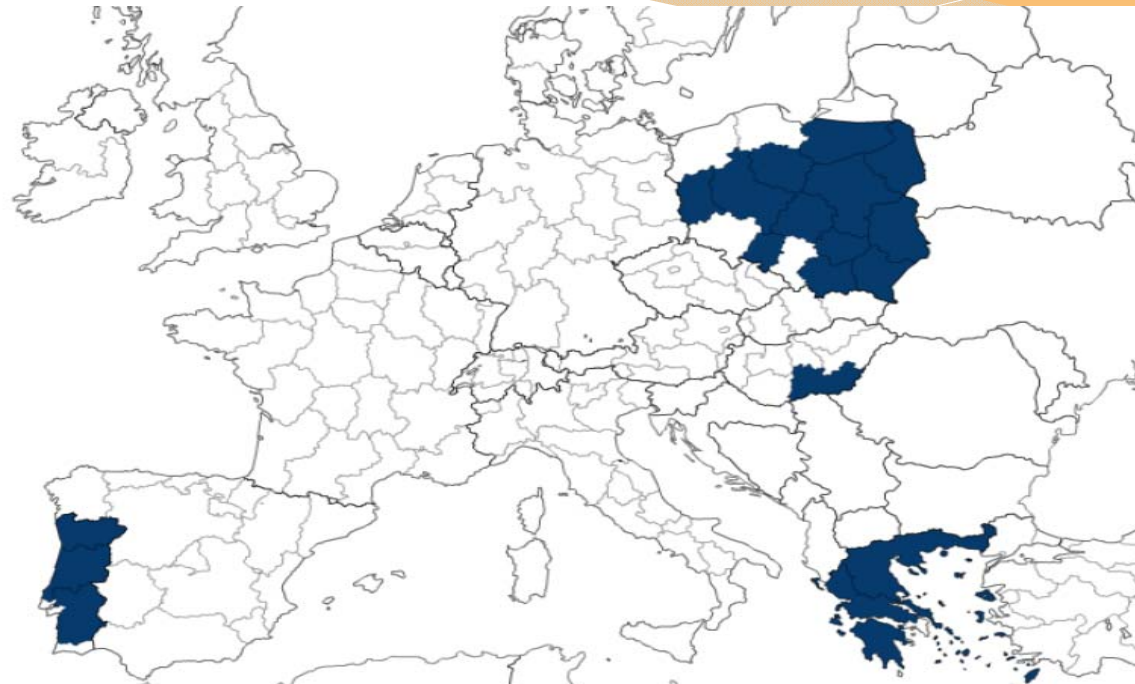
# OECD classification of regions

<b>Primary-sector intensive regions</b>	<b>19 regions (Greece, Hungary, Poland, Portugal)</b>	<b>Primary sector production "low tech" manufacturing Low level of S&amp;T indicators Low GDP/capita</b>
Service and natural resource regions in knowledge-intensive countries	28 regions (Canada, Denmark, Finland, Korea, Luxembourg, Netherlands, Norway, Sweden, Slovakia, UK)	Primary sector production "Low tech" manufacturing Knowledge-intensive services High GDP/capita



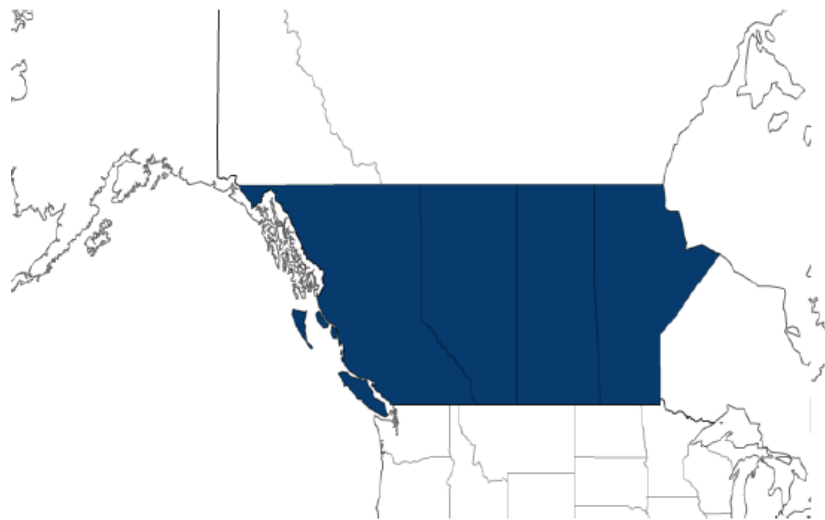


# Primary sector intensive regions



# Service and natural resource regions in knowledge-intensive countries

Figure 6. Service and natural resource regions in knowledge-intensive countries



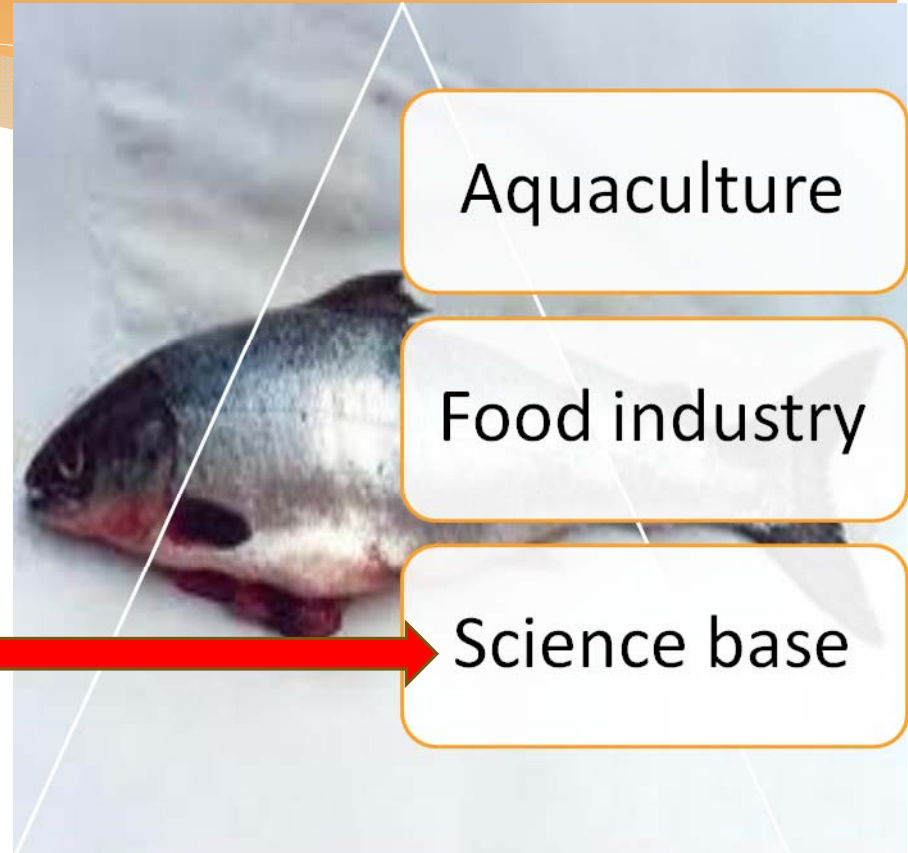
# The Norwegian connection



Agriculture

Food industry

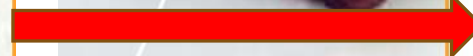
Science base



Aquaculture

Food industry

Science base





# The Norwegian "blue field" vision



# Smart, transnational learning

Learning with others how to make new connections in your tripple helix!

Critical friendship

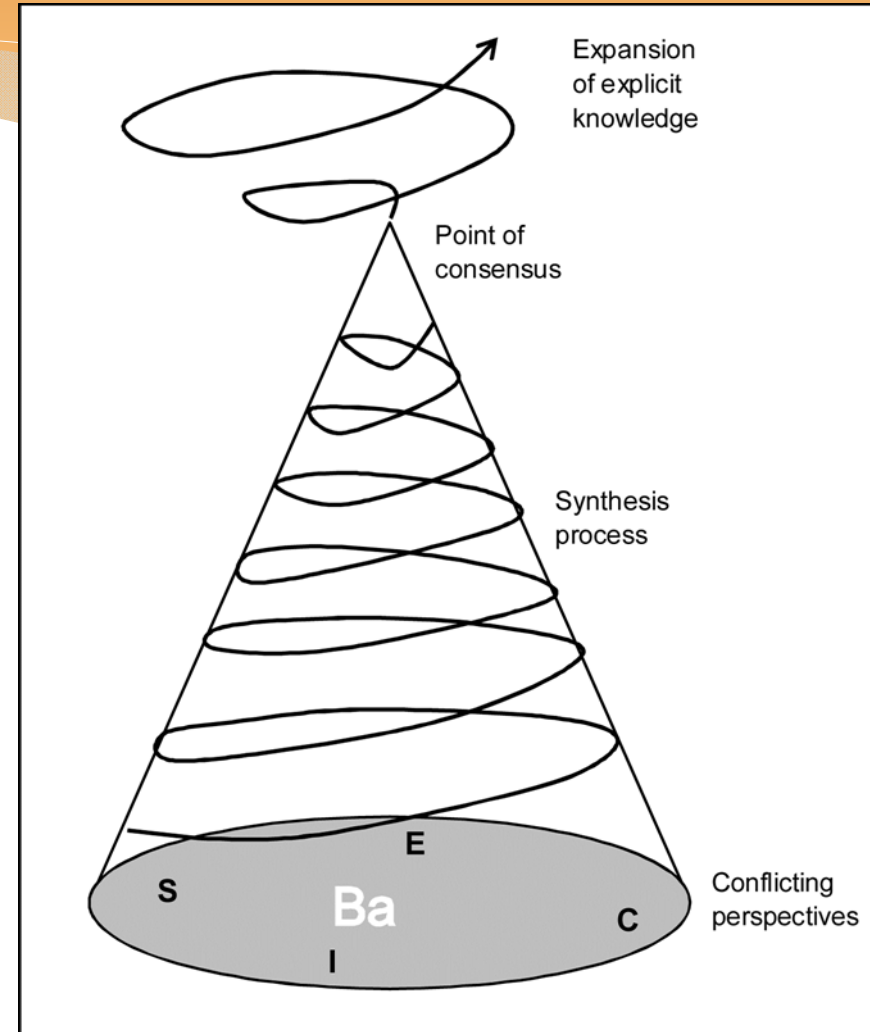
Peer reviews



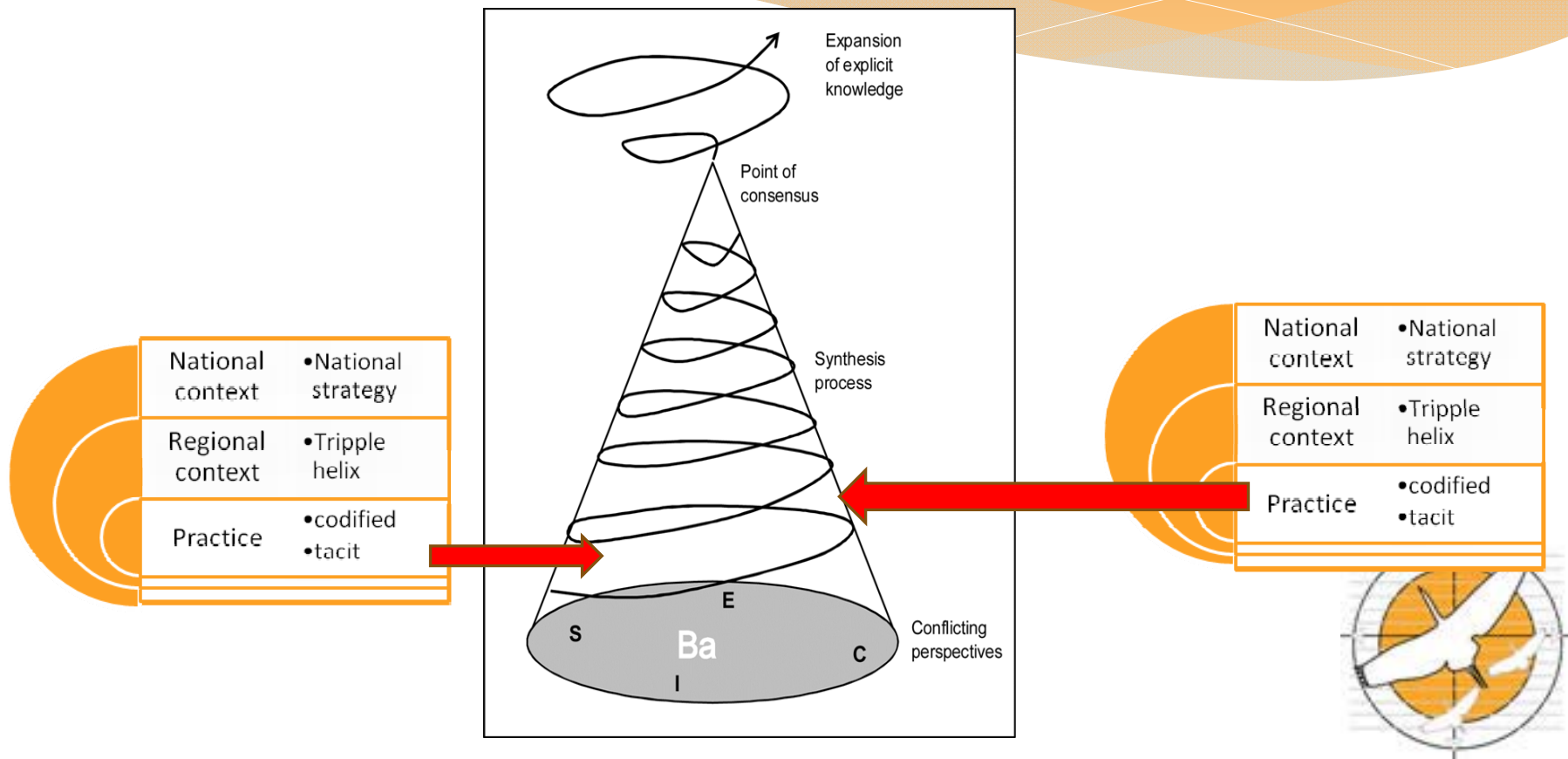
# Critical friendship

- \* Shared objectives
- \* Mutual respect, horizontality
- \* Openness
- \* Shared information
- \* Accept different perspectives
- \* Combination of analysis and dialogues in workshops
- \* Coordination:
  - \* Discovery
  - \* Translation (step 1-4)
  - \* Integration (step 1-3)

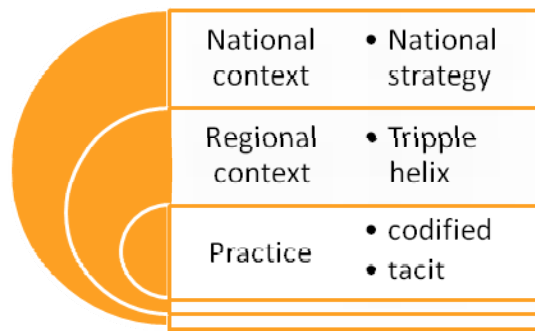
**IT TAKES TIME**



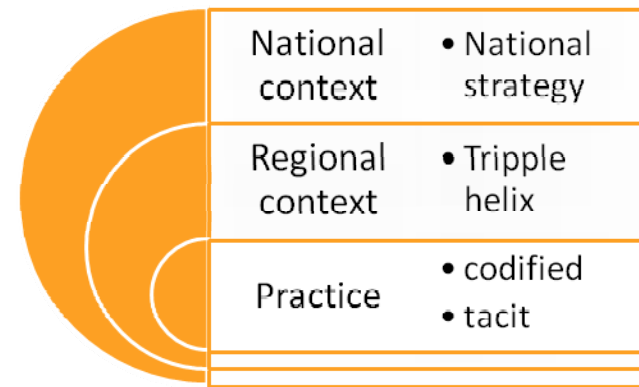
# Discovery of good practice through peer reviews (analysis, dialogues, comparisons)



# Translation step 1: good practice analysis



- \* The history of the good practice
- \* National and regional preconditions
- \* How does it work?
- \* Who are involved in doing it?



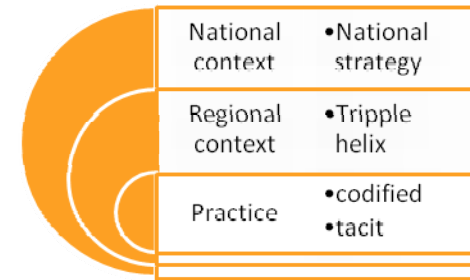
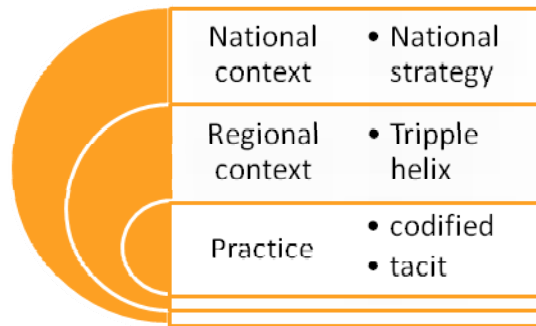


# Translation step 2: hypothesis on change

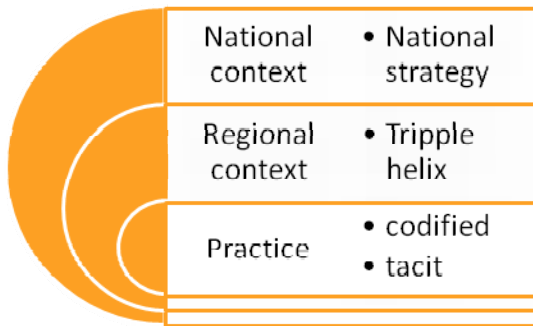
\* Dialogues reviewing good practice analysis documents

\* Can the core of the good practice be applied in a different national and regional context?

\* New combinations of different national good practices



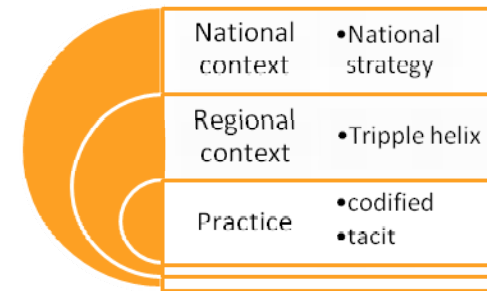
# Translation step 3: good practice reconstruction



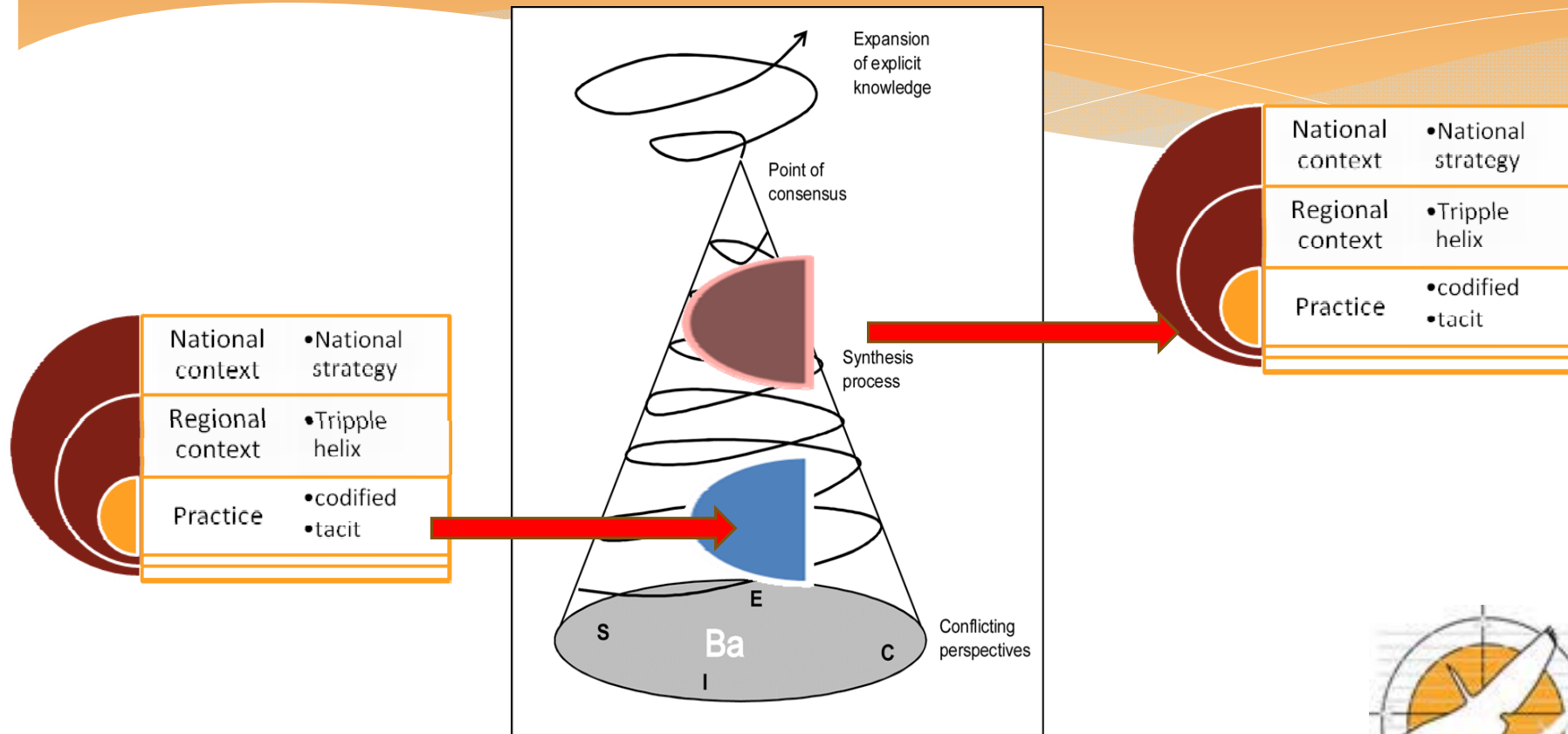
The core mechanisms of the good practice may have to be modified

Comparisons between practices may lead to new solutions

A solution may be a combination of different practices



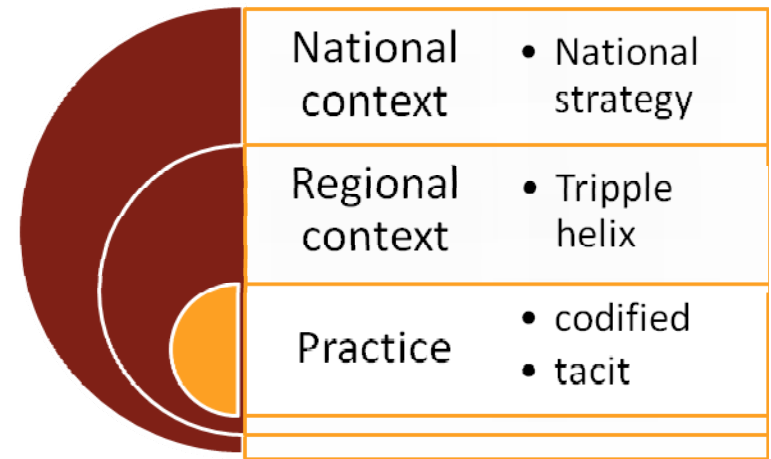
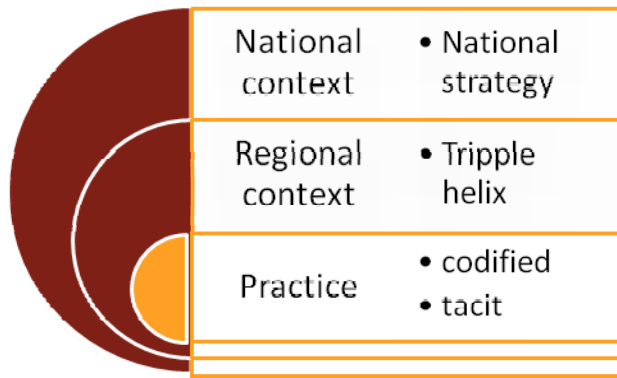
# Translation step 4: analysis of possible good practice integration



# Translation step 4: dialogues on good practice integration

\* Dialogues between sending and receiving peers

\* A proposal of integration



# Integration step 1: good practice evaluation

National strategy	• Evaluation
Regional strategy	• Evaluation
Actor network	• Evaluation

- \* Changes involves several levels of governance
- \* Early involvement of all three levels



## Integration step 2: good practice implementation

Decision makers

Authorization of change

Actor networks

Knowledge transfer between peers



# Integration step 3: Outcomes

preconditions	learning	outcome
National strategy	Motivation	Replace
Regional strategy	Coordination	Modify
Actor network	Evaluation	Supplement
		Compete with



Thank you for your attention!