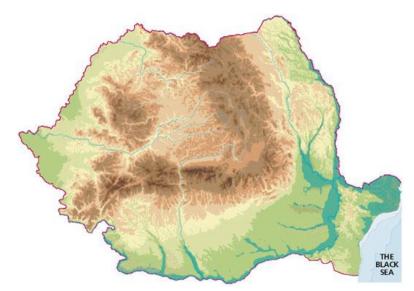


Romania:

Towards an RDI strategy with a strong smart specialization component



- •Dublin, 3-4 July 2014
- Radu Gheorghiu
- Dana Gheorghe
- Irina Roman

Governance of RIS3 process



•National Strategy for RDI 2014-2020 with a strong smart specialization component

STEP 1. The "Analysis and Evidence Base of the R&D&I Market in Romania" (JASPERS/ARUP 2013) was launched in March 2013.

STEP 2. In the period January-December 2013 a large foresight exercise was carried out as part of the project "Elaboration of the National Research, Development and Innovation Strategy 2014-2020" (www.cdi2020.ro)

STEP3. Political dialogue

•Regional level – not a distinct level (Romania does not have either proper legal regions, or a proper regionalisation strategy); rather, considered in terms of local/regional concentrations of RDI activity and skills.

Questions

- 1. Critical mass How much can the broader economic specialization be stirred by means of public R&I funds?
- 2. Activating private sector demand Romanian economy is dominated by multinationals, most with R&D activities in other countries, and a young SMEs sector, which is not innovation ready. Which are the main drivers for an increasing innovation orientation of the companies?
- 3. Smart specialisation as a process The Romanian approach to smart specialisation is to concentrate resources in certain fields and make correction depending on the spillover effect in the private sector. Which would be the proper instruments and time for such an evaluation/correction?
- **4.** The role of public procurement for innovation How important is it? Does it really produce spillover effects?

DOMAINS WITH SMART SPECIALISATION POTENTIAL PREPARATORY JASPERS / ARUP STUDY

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Stakeholders Outward Looking
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Dublin Outward Looking

Economic sector	Specialisation area
Main domains	
Agriculture and Food Industry	Agro-Food, Biotechnology
IT&C	Telecommunication and Software / Computer Programming , Mechatronics, New Media,
	Application Development
Automotive Industry and Other Transport	Materials, Components and Fabrication, Ship Building, Aerospace, Agricultural machinery
Equipment	
Other domains with potential	
Tourism	Health Tourism, Wellbeing
Wood Industry	Wood Processing, Conversion of Waste
Energy	Renewable Energy, Wind Power, Solar Power, Green construction, Biomass, Ecological
	Services, Fossil Energy, Gas and Electricity, Maritime Oil Extraction
Machinery and Equipment	Intelligent Agriculture, Automation, Mechatronics
Textiles	Technical Textiles
Scientific domain	Specialisation area
IT&C	Networks of the future, internet and services, software and visualization, networked media
	and 3d internet, flexible organic and large area electronics, embedded system design,
	personal health system, ICT for energy efficiency and accessible and assistive ICT, Computer
	science and artificial intelligence.
Engineering and Technology	Electrical and electronic engineering, nanotechnology, materials (specifically electronic,
Lingineering and recimology	optical and magnetic materials, materials chemistry, materials science and metals and alloys)
	, ,
	and mechanical engineering, motor vehicle transport and other transport
Energy and Environment	Pollution, management and monitoring, environmental engineering, ecology and
gy andon	environmental science, network technologies, renewable energy and biofuels.
	Chivilorimoniai solonos, network teermologies, renewable chergy and blottels.
	Agronomy, crop science, food science and agricultural and biological science, agricultural
Agriculture and Food Industry	Therefore, crop solerioe, rood solerioe and agricultural and biological solerioe, agricultural
Agriculture and Food Industry	biotech

Governance of RIS3 process



Project "Elaboration of the National Research, Development and Innovation Strategy 2014-2020" (www.cdi2020.ro)

- •Outsourced by the Ministry of National Education to a consortium of 11 partners and 142 supporting organizations.
- Key stakeholders group (60+ persons) validated the results (Vision and priorities)
- Panelists and online respondents were identified through 'knowledge maps' (social network analyses of the Romanian RDI ecosystem based on data collected from projects, publications, patents); the list was further extended through nomination and conomination.



The elaboration of the RDI Vision 2020

Panel of 30 experts and stakeholders (4 meetings, Jan-March 2014)

World café debate with key actors (70 persons)



RDI Vision 2020

In 2020 Romania is regionally and globally competitive through innovation supported by research and development, thus generating wellbeing and prosperity for its citizens.

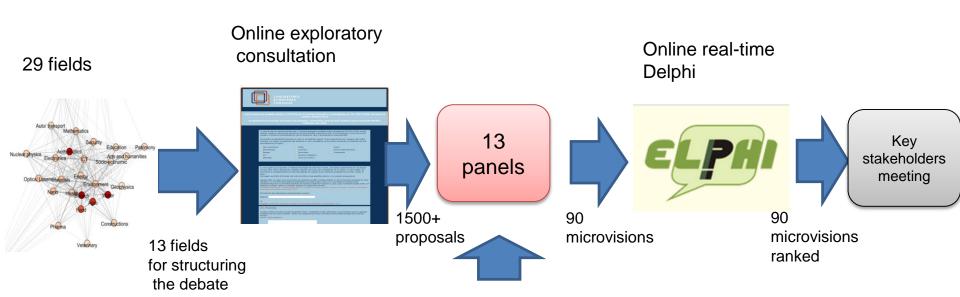
The competitiveness is fed by an <u>innovation ecosystem</u> in which research and development supports the advance along <u>global value chains</u>. In this environment <u>excellence</u> and <u>entrepreneurship</u> mobilize a critical mass of actors.

Vision's 3 pillars:

- Companies become key actors of innovation
- •The RDI sector is an arena of opportunity for the talented
- •Regional leadership at the frontier of science through breakthroughs in strategic fields



The process for identification of priorities



Knowledge maps

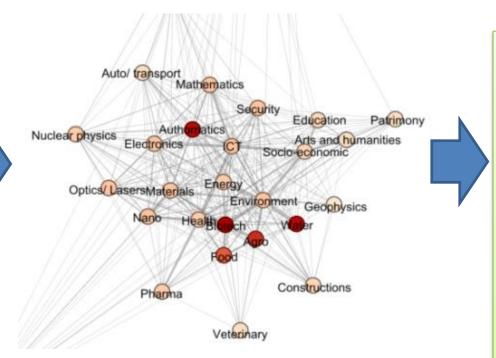


29 fields have been identified by integrating different inputs

Aeronatutics Agro Food Water Arts & humanities Auto/ transport Automatisation Biotech Constructions Education Electronics Energy Pharma Nuclear phys. Geophysics ICT Mathematics Materials (new) Veterinarian Environment Nanotech Naval **Optics Patrimony** Health Security Socio-economic

Space Textiles

Data analytics proposed clustering



13 fields have been validated in a key stakeholders' meeting for structuring the consultations

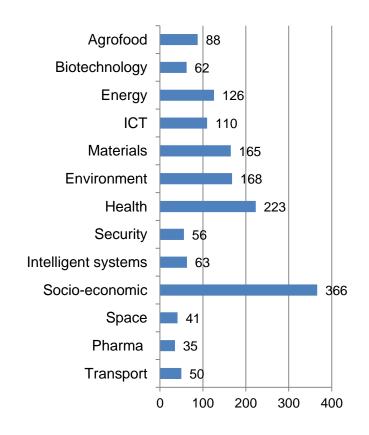
Agro-Food
ICT
Intelligent systems
Health
Energy
Pharmaceuticals
Environment
Security
Space
Materials
Biotechnologies
Transport
Socio-economic

Exploratory online consultation along the 13 fields (June 2013)

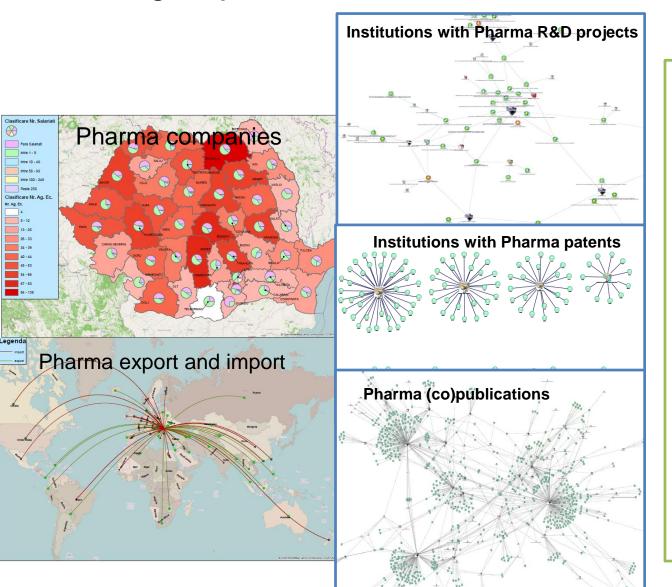




28000+ persons invited 1500+ responses 2000 new persons have been nominated

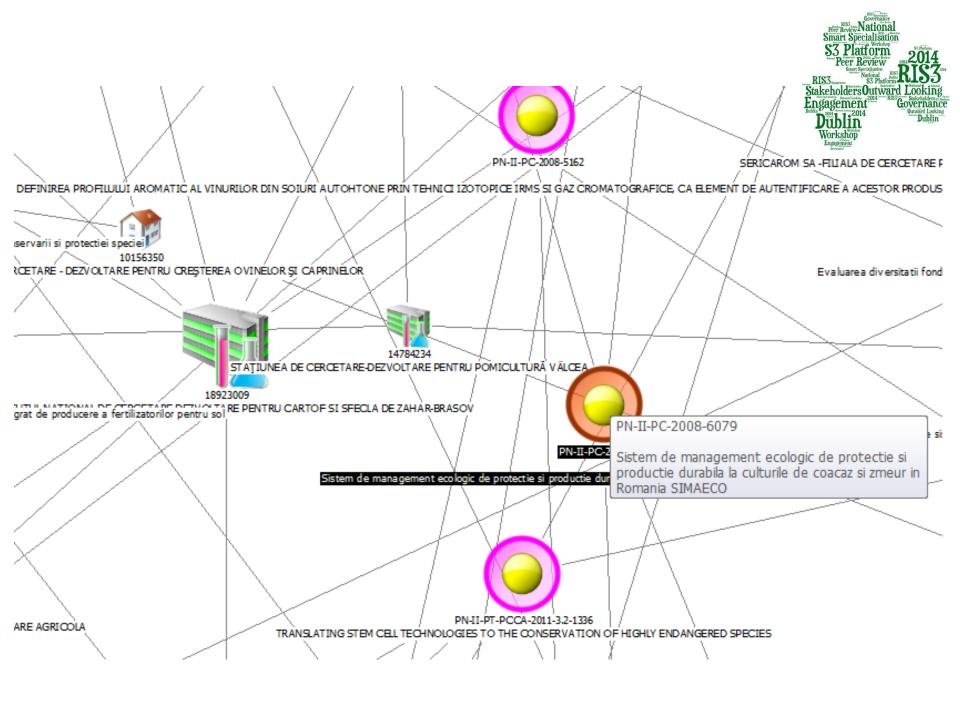


"Knowledge maps" for each of the 13 fields



Data analytics of

- National RTDI projects (5000+)
- Projects FP7 (600+)
- RTDI Structural funds projects (500+)
- Patents (7000+)
- ISI Thomson articles (100.000+)
- Companies track record (600.000+)
- Top export companies



Entrepreneurial discovery

The 13 panels

> Formation

- ➤ Each coordinated by a triplet **Business** –**Institute**-**University**
- Participants (20 per panel) selected based on a co-nomination process

> Input

- Results of the exploratory questionnaire
- Knowledge maps
- A repository of statistics and studies
- Procedure (4 days face to-face)
 - Foresight oriented (e.g. exploring drivers of change)

> Output

- 6-8 microvisions for subfields, each following a template of arguments
 - 2020 microvision statement
 - The opportunity (→ Looking beyond the boundaries)
 - The possible contribution the R&I for benefiting the opportunity (e.g. promising RDI lines)
 - The current RDI capacity at national level
 - Economic relevance
 - Required R&D investements for reaching critical mass



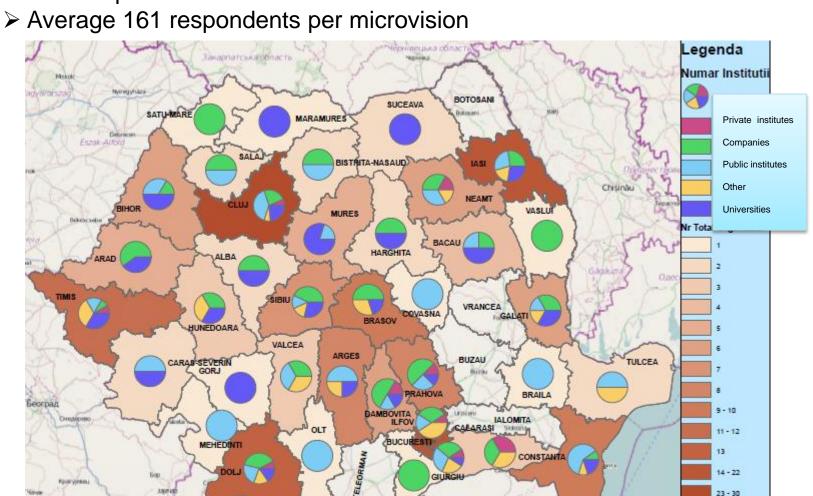
The micriovisions elaborated by the panels entered an online consultation for selection, using an argumentative real-time Delphi *Aug-Sept 2013*



In ce masura considerati ca exista, la	a nivel Mai jos gasiti o serie de afirmatii prin care alti experti si-au sustinut raspunsul la intrebarea din partea stanga.		
national, un potential real de abso si valorificare economica a rezult cercetarii din subdomeniul propus?	va rugam sa justificati raspunsul dvs. selectand cei mult 3 afirmatii dintre cele de mai jos si/sau introducand o afi		
Va rugam evaluati	Telefonia mobilă, rețelele sociale, tranzacțiile online, activitățile de marketing și promovare, rețelele de senzori, industria de petrol si gaze, energetica (smart grid), etc. au o dinamica pozitivă, ceea ce generează un potențial uriaș de dezvoltare și valorificare a beneficiilor Big Data. (121)	A deja ajaman	
Quantitative estimate of the economic ootential of the R&I orogram.	Sectorul asigurarilor publice de sanatate din Romania, odata cu implementarea dosarului electronic al pacientului (proiect in curs de implementare), poate aplica conceptele Big Data pentru optimizarea cheltuielilor, politici proactive de prevenire a maladiilor, monitorizarea de la distanta a pacientilor, etc. In linie cu activitatile similare mentionate pe plan mondial. (86) Backing up the estimate with pro/con arguments.		
	Monotorizarea proceselor si fenomenelor cu impact economic si social (procese de fabricatie, procese de poluare a mediului, retele hidrografice, evolutia stari ide sanatate a pacientilor, trafic de transport auto sau aerian etc.) beneficiaza de capabilitatile de filtrare, stocare si analiza oferite de Big Data. (75)		
	Serviciile si (open) datele din domeniul public (e-administrare, e-guvernare etc) (31)		
	Securitatea cibernetica reprezintă o preocupare prioritara la nivelul statului si metodele moderne bazate pe Big Data încep sa fie considerate ca soluții viabile pentru implementare. (24)		
	doar in zona solutiilor autohtone de securizare a datelor. Banuiesc ca orice privind Big Data va fi de import. Povestile Cloud/HPC sunt la alt domeniu, nu aici. (13)		
\ /	marile aplicatii ce trebuie implementate in viitor opereaza eficient numai in conditii de maxima securitate a bazelor foarte mari de date, costurile trebuind controlate strict. (6)		

Real-time Delphi

- ➤ 44.111 persons invited
- ≽4091 respondents





31 - 245

Bollows

Selection mechanism

Rank	Micro- vision	Required investment for reaching critical mass	
1			
2			
3			
			Σ 5 billion Euro
90			24 billion Euro

The fiches has been ranked based on three criteria (each estimated on a 1-5 equivalent scale):

- (1) the opportunity, in terms of the future dynamics of the field (25% in the composite index);
- (2) the possible contribution the RDI (25% in the composite index).
- (3) the estimated **economic impact** (**50%** in the composite index).

Smart specialisations identified in the foresight exercise include:

A1. BIOECONOMY

- · Safe, accessible, nutritionally optimized food
- Sustainable development in forestry
- · Zootechnics, veterinary medicine, fishing and aquaculture
- New products, practices, processes and technologies in horticulture
- Sustainable development of fields crops
- Bioenergy biogas, biomass, biofuels
- · Biotechnologies for agro-food
- Nanobiotechnology
- · Environmental biotechnologies
- Industrial biotechnologies
- Bioanalysis
- · Medical and pharmaceutical biotechnologies
- · In vitro/ in vivo assessment for generic drugs
- Systemic, local and targeted drug delivery and technologies to optimize the biopharmaceutical and pharmacokinetic profile
- Molecular design, (bio)synthesis, semisynthesis, high-performance screening

A2. ICT

- · Analysis, management and security of big data
- Future internet
- · Software development technologies, instruments, and methods
- High performance computing and new computational models

A3. ENERGY AND ENVIRONMENT

- Increasing end-use energy efficiency
- Optimizing the use of conventional and non-conventional water resources
- · Substitution of critical materials and functional covering
- The intelligent city

A4. ECO-TECHNOLOGIES

- New-generation vehicles and ecological and energy-efficient technologies
- Innovative technologies, equipment and technical systems for the generation of bioresources
- · Depolluting and waste reuse technologies

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Smart Specialisation

S3 Platform

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RIS3 Platform

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S3 Platform

Peter Review

Sant Specialisation

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S3 Platform

RIS3 Stakeholders Outward Looking

Engagement

Dublin

Workshop

Engagement

Dublin

Workshop

Engagement

In addition to the four smart specialisations, the foresight exercise identified three national priorities: **Health, Space and Security**, and **Heritage and cultural identity**.

KET-related Priorities

A1. BIOECONOMY

- · Safe, accessible, nutritionally optimized food
- Sustainable development in forestry
- · Zootechnics, veterinary medicine, fishing and aquaculture
- New products, practices, processes and technologies in horticulture
- Sustainable development of fields crops
- Bioenergy biogas, biomass, biofuels
- · Biotechnologies for agro-food
- Nanobiotechnology
- · Environmental biotechnologies
- Industrial biotechnologies
- Bioanalysis
- Medical and pharmaceutical biotechnologies
- · In vitro/ in vivo assessment for generic drugs
- · Systemic, local and targeted drug delivery and technologies to optimize the biopharmaceutical and pharmacokinetic profile
- · Molecular design, (bio)synthesis, semisynthesis, high-performance screening

A2. ICT

- Analysis, management and security of big data
- · Future internet
- · Software development technologies, instruments, and methods
- High performance computing and new computational models

A3. ENERGY AND ENVIRONMENT

- Increasing end-use energy efficiency
- Optimizing the use of conventional and non-conventional water resources
- Substitution of critical materials and functional covering
- The intelligent city

A4. ECO-TECHNOLOGIES

- New-generation vehicles and ecological and energy-efficient technologies
- Innovative technologies, equipment and technical systems for the generation of bioresources
- Depolluting and waste reuse technologies

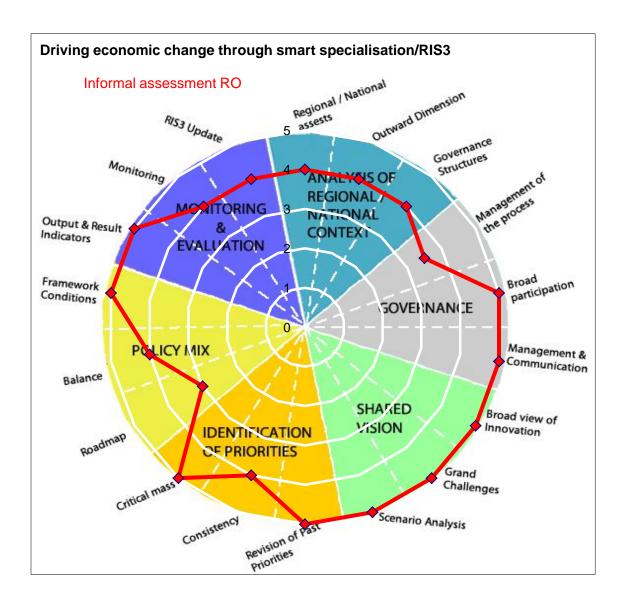
In addition to the four smart specialisations, the foresight exercise identified three national priorities: **Health, Space and Security**, and **Heritage and cultural identity**.



Measuring the progress

	Last value (year)	Target 2017	Target 2020
Premises			
Public expenditures for research and development, as a share of GDP	0.31 (2011)	0.61	1.0
Number of doctorate graduates (ISCED 6) per 1000 inhabitants, 25-34 y.o.	1.4	1.5	1.5
Number of researchers in the public sector (full-time equivalent)	12409 (2011)	15000	17000
Scientific publications in the top 10% of the most quoted publications worldwide, as % of the total scientific publications in the country	3.8 (2011)	5	7
International scientific co-publications for 1 mil. inhabitants	148	200	300
Venture capital as % of GDP	0.033	0.06	0.09
Spill-over in the private sector			
Research and development spending of the business sector as a share of GDP	0.17 (2011)	0.6	1.0
Number of researchers in the private sector (full-time equivalent)	3518 (2011)	7000	14500
Public-private co-publication for 1 mil. Inhabitants	8.3	12	16
Innovative SMEs cooperating with others (%)	2.93	3.5	6
EPO patent applications / year	40	80	120
USTPO patent applications / year	17	30	60
Community trade mark applications / EUR 1 billion GDP adjusted to the purchasing power parity	2.14	3	4
Economic impact			
Innovative companies with rapid growth	-	50	150
SMEs introducing innovative products and services (%)	13.7 (2011)	16	20
Revenue from licences and patents from abroad as % of GDP	0.13 (2011)	0.15	0.17





Next steps



•Adopting the smart specialization-aware RDI strategy (together with the implementation plan – PN3 – and the sectoral program).

RIS3 Priorities

Process: http://www.poscce.research.ro/ro/node/node/nid/2438

Smart specialization fields

• Project version Dec. 2013

- Bioeconomy
- ICT
- Energy & Environment
- · Eco-technologies

Public interest priorities

- Health
- · Security & Space
- National heritage & identity, cohesion and cross-cultural linkages

 Public debate (mandatory according to the law of transparency) version Apr. 2014

Smart specialization fields

- Bioeconomy
- ICT, Security & Space
- Energy, Environment & Climate changes
- Eco-nano-technologies & Advanced Materials

Public interest priorities

- Health
- National heritage & identity
- Emerging technologies
- Feedback from relevant stakeholders and political decision



version July (?) 2014



RIS3 Priorities



Focus on changes related to Smart Specialization so far

Micro-vision fiches after refining (see the Annex for the full process): Agro-food;

Bio-technology; Energy; ICT; Materials; Environment; Health; Security; Intelligent Systems; Socio-economics; Space; Medicine Science; Transport

ICT → ICT, Security & Space

Rationale: ICT prioritized for information security & space security because of new info regarding the sectoral strategies (not available at the time of the first version); RO is external border of UE.

Energy & Environment — Energy, Environment & Climate change

Rationale: Environment focus on Climate Change; the *Danubius* Center will be operational by 2018.

Eco-technologies — Eco-nano-technologies & Advanced Materials

Rationale: specific request of Renault Romania Group, the Romanian Academy, and of several elite National institutes – given the opportunities in the automotive industry, textiles, and KET development (subject to further debate).

•A brief overview of transnational/transregional cooperation activities



- •As far as transnational/transregional collaboration on RDI is concerned, Romania sees itself as a hub in such projects as ELI-NP and the Danube Institute.
- As far as RDI is concerned, Romania participates in 6 JPIs ("Healthy and Productive Seas and Oceans", "Cultural Heritage", "Agriculture, Food Security and Climate Change", "A Healthy Diet for a Healthy Life", "Antimicrobial Resistance", "Water Challenges for a Changing World") and 5 JTIs ("Clean Sky", ENIAC, "Fuel Cells", ARTEMIS, IMI).
- •Other transnational programs: the Danube Innovation Partnership (launched at the end of 2013); the Switzerland-Romania Cooperation Programme, 2011-2016; the Romania-Norway, Iceland, Liechtenstein Cooperation Programme, under the SEE Financial Mechanism 2009-2014; the Romania-France framework for research collaboration (joint research in Physics, Environment, Chemistry, Mathematics). Also, ERA.Nets (such as ERA.Net RUS).

Digital Growth Priorities

- National level
- Romania has a distinct strategy for digital growth.
- •In the context of this RDI Strategy, ICT was identified as a smart specialisation field.





Critical mass

Each of the smart specallisations has been evaluated in terms of **expenditures** necessary for reaching the R&I critical mass.

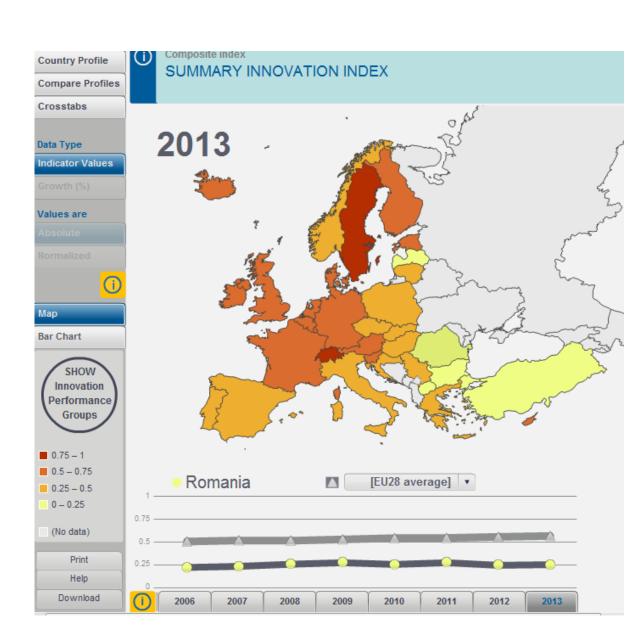
However, this is different from the critical mass for creating **structural change** in the economy.

Can €150m/year SF (i.e. 7euro/capita/year) be expected to produce a structural change?

Activating private sector demand

Romanian economy is dominated by multinationals, most with R&D activities in other countries, and a young SMEs sector, which is not innovation ready.

Which are the main drivers for an increasing innovation orientation of the companies?



Smart specialization as a process

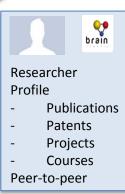


A strategic orientation mechanism has been embedded into the Strategy, with three components:

- 1) Innovation ecosystem monitoring
- ➤ Knowledge maps
- 2) Horison scanning mechanim
- Radar (10,000+ weak signals)



- 3) Community based observatory
- ➤ BrainRomania (30,000+ persons)





The role of public procurement for innovation

Although more than 18% from GDP is annually spent in Romania for public procurement, public procurement of innovative products and services is very low.

Low expertise and competencies within public administration to design and monitor innovation-oriented procurement, lack of clear guidance/instructions fro PPI, lack of strategic approach for PPI at governmental level among the problems

How important is it?

Does it really produce spillover effects?

Thank you!

Annex – procedure description

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Work charte

Assistance to identifying national priorities as regards the Smart Specialisation in the next national strategy for research and innovation 2014-2020

- Jaspers Report (http://www.poscce.research.ro/uploads/programare-2014-2020/final-report-12-aprilie.pdf)
- Recommendations report (http://www.poscce.research.ro/uploads/programare-2014-2020/jaspersrecommendations.pdf)
- Knowledge maps (http://www.cdi2020.ro/pachete-de-lucru/panel-prioritati/)

Foresight

- Expert pannels (http://www.cdi2020.ro/wp-content/uploads/2013/09/Componenta-paneluri-prioritati.pdf)
- Methodology (http://www.cdi2020.ro/pachete-de-lucru/panel-prioritati/)
- "Online" questionnaire (http://www.cdi2020.ro/wp-content/uploads/2014/02/Raportul-chestionarului-identificare-expertilor-si-prioritatilor-candidate.pdf)
- Refining (fiches on: <u>Agro-food</u>; <u>Bio-technology</u>; <u>Energy</u>; <u>ICT</u>; <u>Materials</u>; <u>Environment</u>; <u>Health</u>; <u>Security</u>; <u>Intelligent Systems</u>; <u>Socio-economics</u>; <u>Space</u>; <u>Medicine Science</u>; <u>Transport</u>)
- Prioritization and version Dec. 2013.

Public debate

- National R&D institutes
- Romanian Academy
- Private companies
- Changes as for version Apr. 2014.

Feedback & political decision

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- Version July 2014