

# Synergies and large RDI infrastructure

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Budapest, 24 May 2016

- Roads, Public Transport, Energy, Water, **Smart Development**
- **Project preparation:** continuous quality check during the project cycle → **Completion Note** focusing on:
  - Technical feasibility,
  - Option analysis
  - Demand analysis,
  - Financial analysis, economic CBA and risk assessment
  - Analysis of Environmental soundness,
  - State Aid
- **We do not prepare projects on behalf of the beneficiary.**
- **Early involvement** during the project cycle yields the best results.
- **Quickest approval** when JASPERS Advisory + IQR are used.
- Mandate mainly tied to ERDF, but we look at the project comprehensively (including H2020, ESF, CEF, EFSI, PPPs, etc.)

## INFRASTRUCTURE

- Government funds
- H2020 → for excellent (joint) projects
- ESIF → for capacity-building in a specific MS

- Partnerships with the private sector?

## OPERATIONS

- Government funds
- H2020 → for excellent (joint) projects



- Private sector contracts?
- Commercialisation of licenses?
- Other activities? events, training etc.

# There is no sustainability silver bullet but some open questions

## Issues observed:

- **Projects without guaranteed funding?**
- Funding not used for its **primary purposes**, due to sustainability issue?
- **Funding not available** for certain legitimate purposes?
- **Fear of State aid – related difficulties** leading to inadequately low private-sector funding?

## Some important questions:

- What is the **market failure**, to start with?
- What is/are the **most appropriate source of funding**, to achieve the project's and the OP's objectives?
- Are the project selection, preparation, implementation **processes** effective?

## Useful bits of experience:

- Partnerships with the **private sector** can work, may require appropriate rules
- Revenue from **licenses** may be small
- **Clusters**, shared facilities etc. can improve financial sustainability



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