## **Joint Research Centre**

the European Commission's in-house science service



Serving society Stimulating innovation Supporting legislation

# Smart Specialisation - The S3 Platform

S3 Platform - B.3 JRC - European Commission





## JRC B3 A territorial approach to growth and jobs

### Regional and urban development, research and innovation

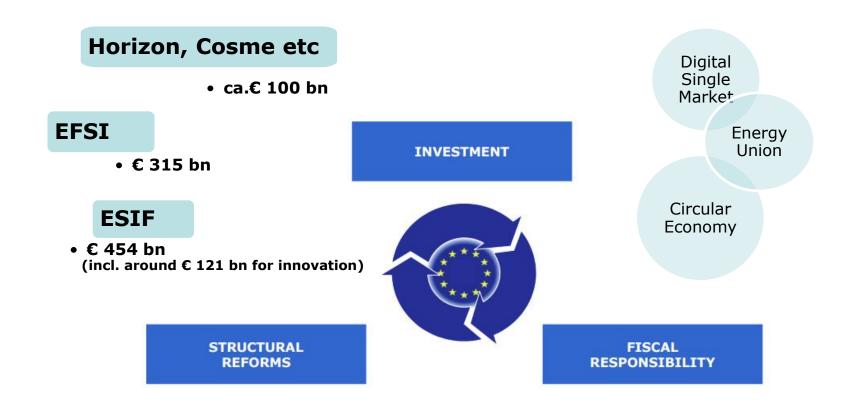
- Regional economic modelling
- Territorial modelling Urban data platform Urban development strategies
- Smart specialisation regional R&I strategies thematic platforms
- Territorial approach to neighbourhood and integration policy
- Synergies between regional and research funds: "Stairway to excellence"
- Growth and innovation in lagging regions
- Regional and urban innovation ecosystems

### Industrial research, innovation and technologies

- Corporate research and innovation
- Key enabling technologies global value chains
- Growth of innovative companies



# Supporting the number one EC priority: the Investment Plan for Europe



### **Increase effectiveness of investments!**



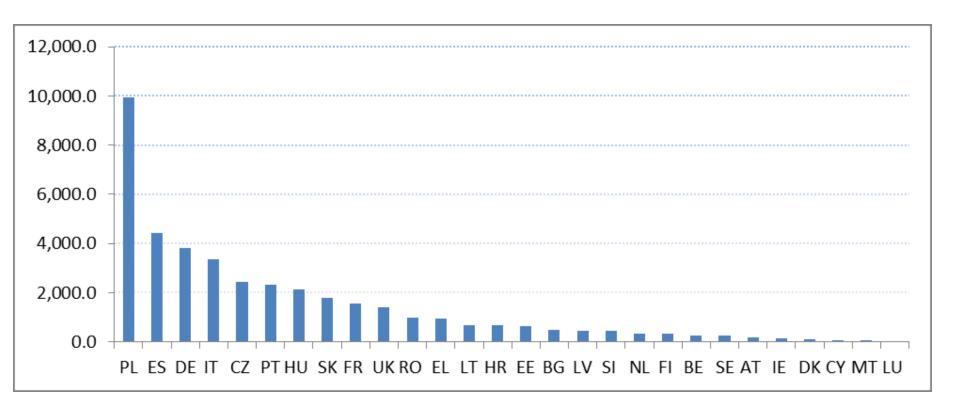
## **Supporting EU Regional Policy**

- EU's main investment policy: €340 billion for investments in economic, social and territorial cohesion for the period 2014-2020
- Important driver for the real economy: Boost for exiting the crisis and for establishing the basis of sustainable economic development.
- Part of the European Economic governance: European Semester. Increasingly important to achieve the Jobs, Growth and Investment priority (Europe 2020 strategy and the Investment Plan for Europe)
- Support to many EU policy objectives in the areas of education, employment, energy, the environment, the single market, research and innovation.



## Total EU budget for RIS3: EUR 43 billion of ESIF

- plus national EUR 22 billion
- EUR 10 billion in financial instruments/rest in grants



Source: Final ESIF partnership agreements as of December 2015 – Courtesy DG REGIO





## **Leverage effect**

Total EU budget available (ESIF): EUR 43 billion

National cofinancing: EUR 22 billion

Other resources included in the budgeting of smart specialisation

strategies: up to 6 times more

(e.g. Private matching funds: EUR 10 billion)

(for info: H2020 ~ EUR 80 billion)



## **Achievements planned in Smart Specialisation**

**FIRMS** 

130 000

NEW DIRECT
JOBS

45 000

NEW RESEARCHERS

30 000

START - UPS

5 000

RESEARCHERS WITH NEW INFRASTR.

72 000

PRIVATE
MATCH
INVESTMENT

€10 BLN

NEW TO MARKET PRODUCT

15 000

Source: S3 strategies Courtesy DG REGIO



## **Ex-ante conditionality**

The RIS3 ex-ante conditionality requires EU Member States and regions to have a smart specialisation strategy in place that:

- is based on a SWOT or similar analysis to concentrate resources on a limited set of research and innovation priorities;
- outlines measures to stimulate private research, technology and development (RTD) investment;
- contains a monitoring and review system;
- sees a Member State has adopted a framework outlining available budgetary resources for research and innovation; and
- a Member State has adopted a multi-annual plan for budgeting and prioritisation of investments linked to EU priorities (European Strategy Forum on Research Infrastructures –ESFRI).



## What's new in the Smart Specialisation approach?



### **Not a "Neutral" Policy**

- S3 does not act only through horizontal measures that cut across the whole economy
- It requires policy makers to take the risk associated with selection of a limited number of activities to support



## **Choices Based on Entrepreneurial Knowledge**

- No central and omniscient planner
- Interactive process of knowledge exchange and creation: the entrepreneurial discovery process

Hausmann and Rodrik 2003; Foray and Goenaga 2013; Foray 2015



## **Centrality of Entrepreneurial Discovery Process**

### **Priority-Identification Process:**

- 1. Entrepreneurial actors in abroad sense: all actors potentially holding some type of entrepreneurial knowledge, from businesses to research institutions and the public administration
- 2. Interactive process where different actors can meet: become aware of potential for synergies and complementarities, or explore experimental ideas
- 3. Shielded environment where actors can disclose information: both virtual and physical space
- **4. Non-hierarchical process:** stakeholders in this process stand on the same foot as the administration

From the S3 Platform experience



Public authority will **prioritise** those activities that:

- (i) Have critical mass of entrepreneurial resources and capabilities
- (ii) Show stakeholders / entrepreneurs' commitment
- (iii) Are suitable to realize the strategic goals/meet the needs and challenges of the local economy and society



## Smart specialisation priorities: crossroads between sectors, technologies, markets

Innovation is a combination of technologies, products, services, business models and behaviours – it is linked to networks, connections, value chains.

S3 is about developing new specialities / niches / market opportunities based on regional concentration of knowledge, competence and market

Sectoral level

ICT

Energy

Advanced
manufacturing

Mapping

Activity level

Activity level

Applications in Harsh
Environment

Advanced
manufacturing

prioritisation

prioritisation

**Modernisation** 

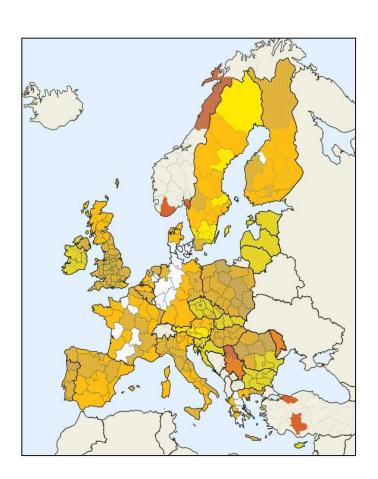
**Transition** 

**Diversification** 

Radical Foundation

## **Smart Specialisation Platform**





professional advice to EU national and regional policy-makers for the establishment and implementation of their S3 strategies, make better use of the European Structural and Investment Funds (ESIF) and thus contribute to the Europe 2020 goals.

### Some key data

- Wide membership: 171 regions + 20 countries
- Strong endorsement by national/regional policy makers: average 4.5/5 satisfaction rankings (86% rankings at least 4/5; 100% at least 3/5)
- High "loyalty rate": > 50% of regions attending workshops come back

## Main activities of the S3 Platform

Synergies ESIF-H2020 "Stairway to excellence"

Support to lagging regions

Eye@RIS3

Interactive web tools

Value chains and alignment of innovation roadmaps



**SMART** 

SPECIALISATION PLATEORM

Guidance and analysis:

RIS3 Guide;

Digital Agenda Toolbox;

S3 publications;

S3 Seminar Series on

Territorial Development



**Trans-national focus 75 Peer Reviews** 

Peer eXchange & Learning Thematic focus on actors, process, common features and priorities

Focused approach on digital growth (CONNECT) and energy (ENER)

S3 Platform - Knowledge base

### **Policy Briefs and Working Papers**

The S3 Policy Brief Series targets policy-makers and practitioners

and provides succinct analysis leading to policy recommendations.

The S3 Working Paper Series is more oriented towards an academic audience.



#### S3 tools

S3 Guidance: RIS3 Guide, Digital Agenda Toolbox and upcoming

**RIS3 Implementation Handbook** 

RIS3 Assessment Wheel: to be used by policy-makers to position their RIS3

Benchmarking Regional Structure: an interactive tool to identify reference regions

uctural similarities

EYE@RIS3: on line mapping tool/database on regions' RIS3 priorities

EU Trade and Competition tool: mapping tool based on imputed bilateral trade flows

titive position of regions in the European trade network

ICT Monitoring Tool: on line mapping tool/database on regions' digital growth investments

#### **S3** Peer review

Development of a codified methodology to foster transnational

mutual learning and cooperation (now used

beyond regional smart specialisation strategies)

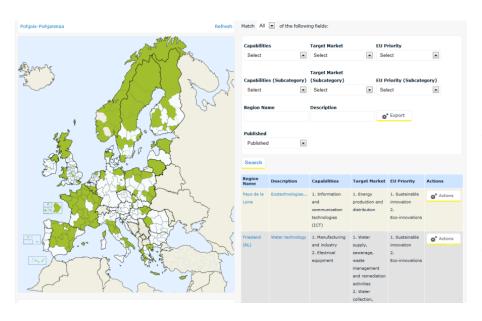
75 peer review feedback reports



that

### Eye@RIS3 – an online database for S3 priorities

- Enables regions to position themselves, and
- to seek out potential partners for collaboration



- Data from regional and national RIS3 strategies
- Four dimensions, short text descriptions, connections to EU policies, regional capabilities and target markets
- Not perfect matches, but an easy to use tool to give initial indications
- More than 1,200 regional priorities

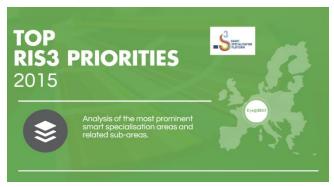
## Agrifood

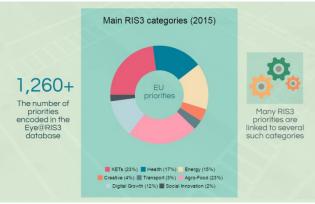
Regions with common target priorities

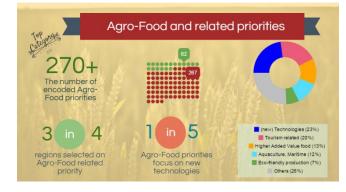
Source: Eye@RIS3

## Value chains and smart specialisation

- What is it about? The S3 Platform has recently launched a new and exciting project to assist regions in their efforts to facilitate the development of new value chains through the interconnection of regional eco-systems and their actors in triple/quadruple helix in specific S3 investment areas.
- Why now? S3 is an engine for the development of European ecosystems that are necessary to gather critical mass for market breakthroughs.
- How? The S3 Platform will provide a multi-level support mechanism, combining efforts at regional, national and European level, which addresses the particular market and system failures that prevent breakthroughs, starting with information and coordination failures and demand uncertainty. The development of interregional collaboration will be driven by opening-up regional smart specialisation strategies.







# Growing interest to apply smart specialisation in other policy contexts (I) – The territorial element

EU neighbourhood policy (2015 review)

EU urban agenda (2016)

EU Macro-regional approach

Rural and local development?

Development and co-operation?

# Growing interest to apply smart specialisation in other policy contexts (II) - The link to industrial policy

The Commission proposes to Member States to combine regional and industrial policy tools to create Smart Specialisation Platforms to help regions roll out smart specialisation programmes by facilitating contacts between firms and clusters, enabling access to the innovative technologies and market opportunities.

EC Communication: For a European Industrial Renaissance (2014)

Establishment of thematic smart specialisation platforms on industrial modernisation, agri-food and energy (2016).

Focus of some EU cluster policy and energy policy tools on smart specialisation priorities.

Link to the regional innovation scheme of the EIT.

"Smart specialization program of European Commission is currently the biggest experiment in innovation and industrial policy in the world and possibly biggest ever undertaken." (Kuznetsov-Sabel, World Bank and Columbia University, 2016)

# Growing effort to enhance cross-linkages between policies, institutions and their departments

Thematic smart specialisation platforms

(industrial modernisation: JRC, REGIO, GROW)

(agri-food: JRC, REGIO, AGRI, RTD)

(energy: JRC, REGIO, ENER)

Knowledge exchange platform (RTD, CoR)

Innovation camps (CoR, JRC)

Support to governance processes in lagging regions (JRC, REGIO)

Stairway to Excellence (JRC, REGIO, RTD, EIT)

## **Beyond the EU**

Australia, Brazil, Chile, Colombia, Mexico, Moldova,

Norway, Serbia, Tunisia,

Turkey and Ukraine





