



#### Elisa Gerussi

Territorial development unit

30th January 2020, Zagreb

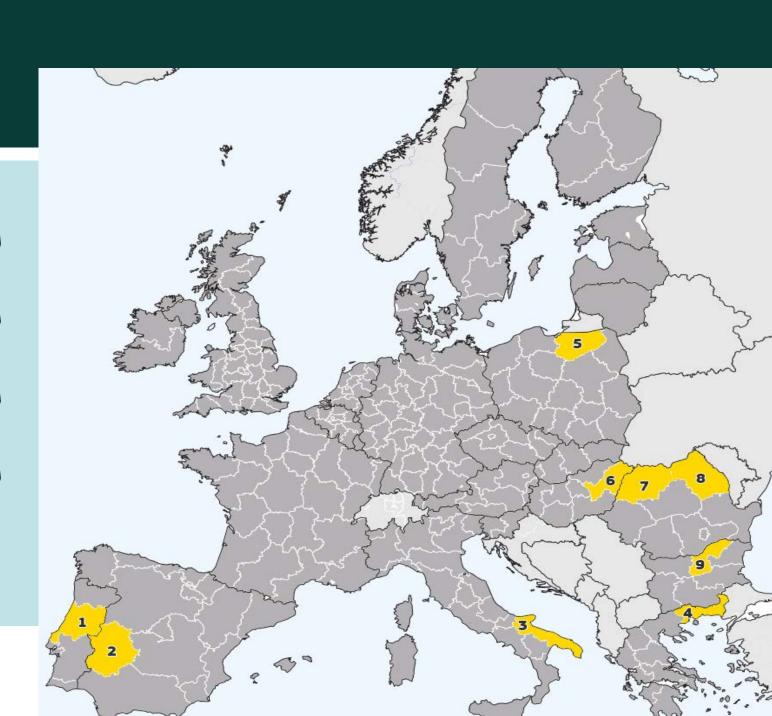


## Targeted Support – Lagging Regions project

1- Support to the definition and implementation of RIS3 in selected regions

- 2- Identification of needs and support activities
- 3 Interaction with institutions and stakeholders
- 4 Dissemination of results and practices

# COOPERATION FOR POLICY LEARNING



#### **Project structure**

It includes both vertical and horizontal support activities.

**Vertical**: specifically tailored to the needs of the region/country. Defined in collaboration with the local governmental authorities and DG REGIO.

**Horizontal**: workshops based on mutual learning, involving representatives from all the regions/territories of the project, and selected experts.

JRC works in close cooperation with local experts, who provide analytical support, and with local stakeholders in government, industry and higher education.



## 7 criteria for the enabling condition of good governance

Policy objective	Specific objective	Name of enabling condition
1. A smarter Europe by promoting innovative and smart economic transformation	ERDF: All specific objectives under this policy objectives	Good governance of national or regional smart specialisation strategy
Fulfilment criteria for the enabling condition		

Smart specialisation strategy(ies) shall be supported by:

- 1. Up-to-date analysis of bottlenecks for innovation diffusion, including digitalisation
- 2. Existence of competent regional / national institution or body, responsible for the management of the smart specialisation strategy
- 3. Monitoring and evaluation tools to measure performance towards the objectives of the strategy
- 4. Effective functioning of entrepreneurial discovery process
- 5. Actions necessary to improve national or regional research and innovation systems
- 6. Actions to manage industrial transition
- 7. Measures for international collaboration



Governance

International collaboration

Industrial transition



## Different dimensions of governance

Strategic and management Policy functions implementation Multilevel and required governance skills

Guzzo et al., JRC Technical Report 2019



### Literature references on Governance

- Evolution of institutional context and social/political factors. Relevance of territorial and administrative decentralization process (Stubbs, 2005)
- Innovation systems and technological frontier (Radosevic and Kaderabova, 2011; Karo, 2011)
- Institutional and policy capacity (Karo and Kettel, 2014)



### Main bottlenecks of S3 MLG

- Overlapping responsibilities and unclear processes
- Centralisation of the strategy
- Low involvement of local stakeholders in the decision making process of development strategies
- Fragmentation of the system
- Lack of capacity building
- Lack of intermediary agencies
- Lack of a shared vision of development
- Lack of integrated policy instruments



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## S3 and interregional collaboration

- Priority domains should be neither too high (an entire sector), nor too low (an individual firm) (Foray, 2015) → mid-level economic unit offering greater learning possibilities and opportunities for knowledge spillovers (McCann and Ortega-Argilés, 2013)
- Greater strategic cross border and transregional collaboration to achieve more critical potential and related variety (S3 Guide, Foray, 2012)
- Extra regional collaborations enlarge possibilities for discovery new functionalities/recombination of functionalities leading to a process of cascade (Bonaccorsi, 2011) → relevance of RIS3



# Interregional Cooperation S3 Implementation and reasons for opening up

- To connect regional innovation eco-systems
- > To exploit complementary strengths, avoiding duplication of investments and efforts in R&I
- > To overcome interregional fragmentation and lack of critical mass across the EU
- > To **improve the existing business environment** by identifying barriers to innovation, new investment or skills.
- > To get access to wider business and knowledge network
- ➤ To join, enhance and even create new **EU value chains** in specific areas linked to their S3 priority areas, expanding business opportunities & realising **joint investment projects**
- To develop shared infrastructures
- > To **build synergies** with other regional, national and EU initiatives: H2020, SET-Plan, etc.
- **>** ...

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## WG Outputs and outcomes

Advisory Board with distinguished experts

First meeting 9 July.

Next meetings 9 December 2019, [TBC] March 2020.

### Expected outcomes by June 2020:

- → POINT Review methodology Technical Report
- →up to 3 transition reviews in lagging territories (spring 2020)
- →co-develop policy experiments (scalable/replicable)
- → A horizontal synthesis report (June 2020)



### Conclusions

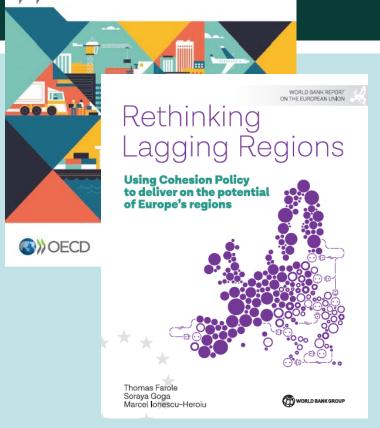
- 1. Positive visions: RIS3 is a basis to expand on
- 2. Territory's values as important as economic strengths
- 3. Skills and R&I important: But only part of the story
- 4. Multi-level; multi-portfolio; multi-stakeholder process
- 5. Long-term policy horizons: Sequences matter
- 6. Policy challenge: New coordination framework needed, building on (not readily available) evidence
- 7. Reviews as an evidence-based process to help



## Challenges of Lagging Regions

Productivity and Jobs in a Globalised World (HOW) CAN ALL REGIONS BENEFIT?

- → Regions with low growth / low income Long-term challenges:
- Industrial decline and mass emigration
- Structural change: low-productivity agriculture/tourism
- Weak tradeable sectors; barriers to investment
- Lacking large-scale production and business innovation
- Societal and environmental challenges
- Large infrastructure gaps



Pressing need to develop knowledge-intensive production capabilities



## Thank you!

Elisa.gerussi@ec.europa.eu

