



Assessment of Smart Specialisation Strategies implementation and its impact

Webinar 1: Impact of Smart Specialisation Strategies implementation on governance

Online working meeting
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Impact of S3 implementation on policy governance

New or Improved institutional arrangements and impact	Factors / policy instruments triggering changes	Indicators
<p>In majority, Regions have developed arrangements building on pre-existing policies and institutional settings</p> <ul style="list-style-type: none"> - Cluster policies play an important role in several Regions - S3 has contributed to improve existing arrangements and policies - But also to put in place clear frameworks for collaboration (distinct division of tasks between the actors, model for regional ecosystem, enhanced model for collaboration and international collaboration), and policy coordination (vertical and horizontal) - More involvement in interregional platforms - Thematic bodies around RIS3 priorities <p>Different levels of maturity and sophistication among regions</p>	<p>The regions have developed or are developing different mechanisms:</p> <ul style="list-style-type: none"> - Communication plans - training with basic issues and concepts about S3, developing administrative capacity, raising awareness - Development of clear arrangements for defining role of categories of stakeholders, models for commitment <p>Need of some leadership and ownership at the highest level</p>	<ul style="list-style-type: none"> - Number and kind of stakeholders involved - New actors involved - Number of meetings (S3 governance bodies, workshops, trainings,...) and number of participants - Number of S3 thematic partnerships - Use of different funding instruments - Number of joint projects - Number of cross-cutting projects / collaborative and complex projects - Number of EU projects / EU call applications - Number of reports published, Innovation barometer – trends analyses, articles published - Qualitative elements based on the feedback of stakeholders

Impact of S3 implementation on policy governance

New or Enhanced Stakeholders and impact	Factors/ policy instruments triggering changes	Indicators
<p>Regions have reported some effects related to</p> <ul style="list-style-type: none"> - Stronger connections between strategies of different stakeholders - Development of multi-level approaches (Lapland involving municipalities) - Development of new partnerships, exploring new opportunities - More thematic focused approaches (emerging topics, societal challenges,...) 	<p>Need a high level of trust between stakeholders</p> <p>Participation - activities during EDP</p> <ul style="list-style-type: none"> - Design phase - Mid-term <p>=> Activities with a large participation</p> <p>Societal challenges based approaches supporting the involvement of a wider panel of stakeholders</p> <p>Rules of engagement</p> <p>Committed intermediaries</p> <p>Availability of funding for joint activities</p> <p>Development of the awareness and understanding</p>	<p>Number of participants in EDP activities</p> <p>Number of new applicants to calls, of stakeholders involved in activities</p> <p>Joint regional plans and initiatives</p> <p>Funding for joint projects</p> <p>New partnerships</p> <p>New collaborative approaches</p> <p>Number of groups created.</p> <p>Number of joint ventures / projects</p>

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Improved administrative capacity and impact	Factors/ policy instruments triggering changes	Indicators
<p>The regions have put in place (or are being developing):</p> <ul style="list-style-type: none">- Coordinator for S3- Leaders for S3 priorities- Arrangements for monitoring and evaluation	<p>Model of working with roles well defined Some are using technical assistance under the OP, have anchored S3 governance within the managing authority, others not (lack of awareness of the managing authority and dedicated means can be an hurdle) Support of consulting companies</p>	<p>Number of people involved Institution involved Number of training and workshops Number of reports Commitment in interregional projects Number of evaluations launched Number of meetings with stakeholders</p>

What are the links you identify between the changes and factors listed above and the ultimate goal of S3, which is territorial economic transformation?

- Better communication and awareness allows ownership, and development of collaborative approaches among stakeholders, which brings innovative and more complex projects
- Better and more efficient use of resources
- Stronger connection between key priorities and action on the ground, strategies of different stakeholders,... strategic intelligence capacity is important to drive economic transformation
- Stronger governance can help in attracting talented people that can be involved

Conclusion, Key findings:

- Clusters have played an important role in several regions
- To organise S3 process, all partners must be involved. Trust is a key element
- Need to take into account the different level of participation of stakeholders. Understanding the concepts is needed => training activities, communication
- We can't rely on purely bottom-up processes – coordination is needed, as well as political leadership – formal arrangements are needed
- Novelty is often the result of combining different sectors and technologies, requiring more complex institutional arrangements
- Crosscutting initiatives on the basis of global trends and societal challenges can help in involving different kind of stakeholders
- Need to be agile and take into consideration the needs of companies

Participants:

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