



# Smart Specialisation in Serbia: Key achievements and challenges

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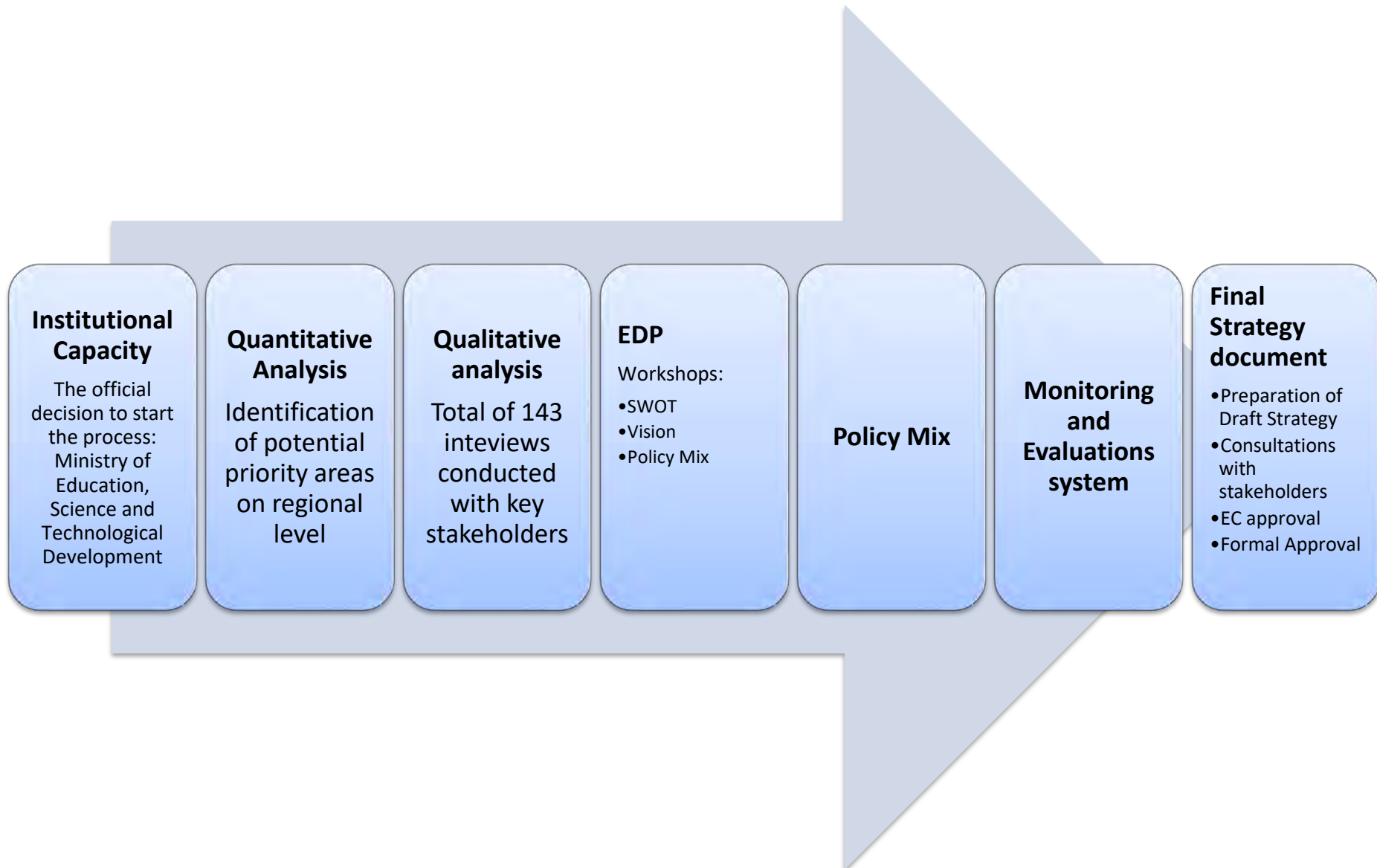
Director of SAIGE project

Ministry of science, technological development and innovation

“Smart Specialisation: main achievements and forthcoming challenges in EU enlargement”, EU Week of Regions and Cities, Brussels, Belgium, 10 October 2023

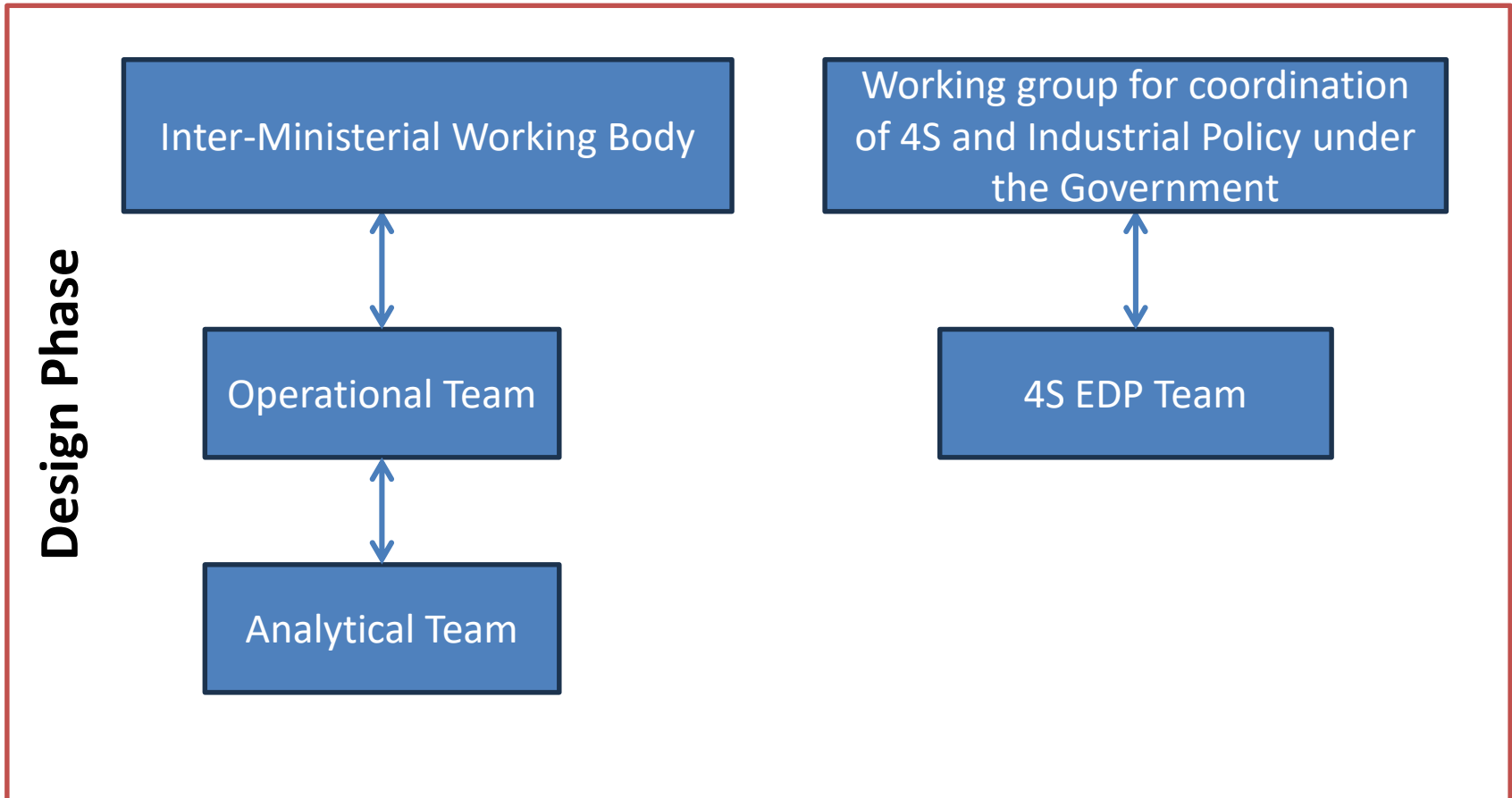


# S3 Process





# Governance structure





# Mapping phase

Qualitative analyses: Mapping of economic, innovative and scientific potential in Serbia

## Belgrade

### Existing core:

Computer programming and ICT  
R&D and technical consultancy  
Creative economy

### Potentially emerging:

Beverages  
Pharmaceuticals  
Electrical components  
Transport Equipment

## Vojvodina

### Existing core:

Automotive Suppliers  
Agricultural economy including processing industries

Petrochemical Industry  
Plastics Industry

### Potentially emerging:

Agricultural Machinery  
Measurement Instruments

## Sumadija and Western Serbia

### Existing core:

Agri-Horti Economy  
Automotive  
Textile Industry  
Plastics Industry  
Metal Industry

### Potentially emerging:

Special Purpose Machinery

## Southern and Eastern Serbia

### Existing core:

Agri-Horti Economy  
Textile Industry  
Rubber Industry  
Electrical Engineering

### Potentially emerging:

Food products  
Medical and Dental



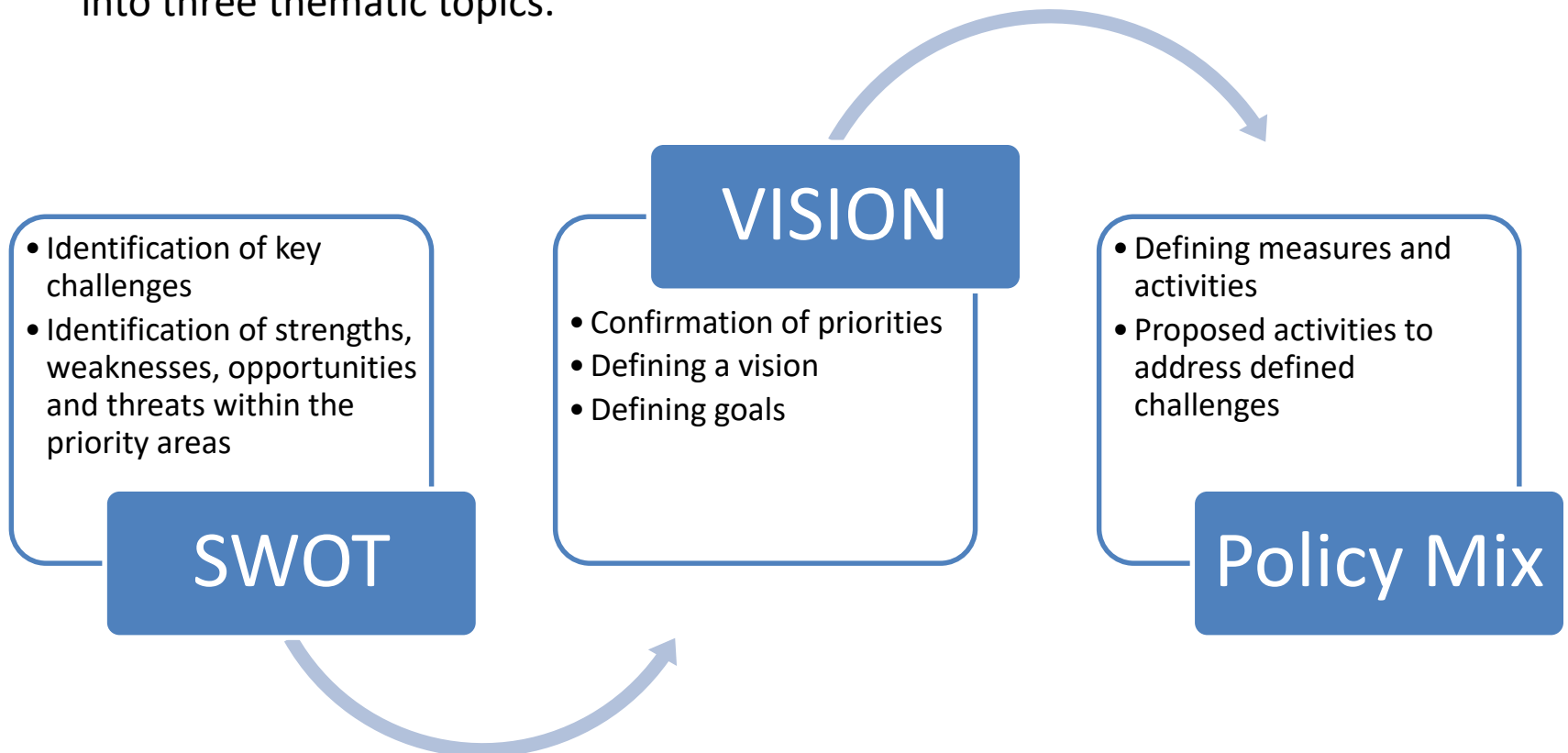
# From Quantitative to Qualitative analysis

- Limitations of quantitative analysis related to statistical data
  - Official decision on national dimension
- } the necessity of conducting a qualitative analysis
- Creation of EDP team in charge of conducting qualitative analysis and organizing and facilitating EDP workshops:
    - RIS3 development process coordinator
    - EDP external advisor
    - analytical advisor
    - coordinators and co-coordinators for each preliminary priority area
  - The protocol for data documentation and communication in the team, as well as a timetable, was developed.



# Entrepreneurial Discovery Process (EDP)

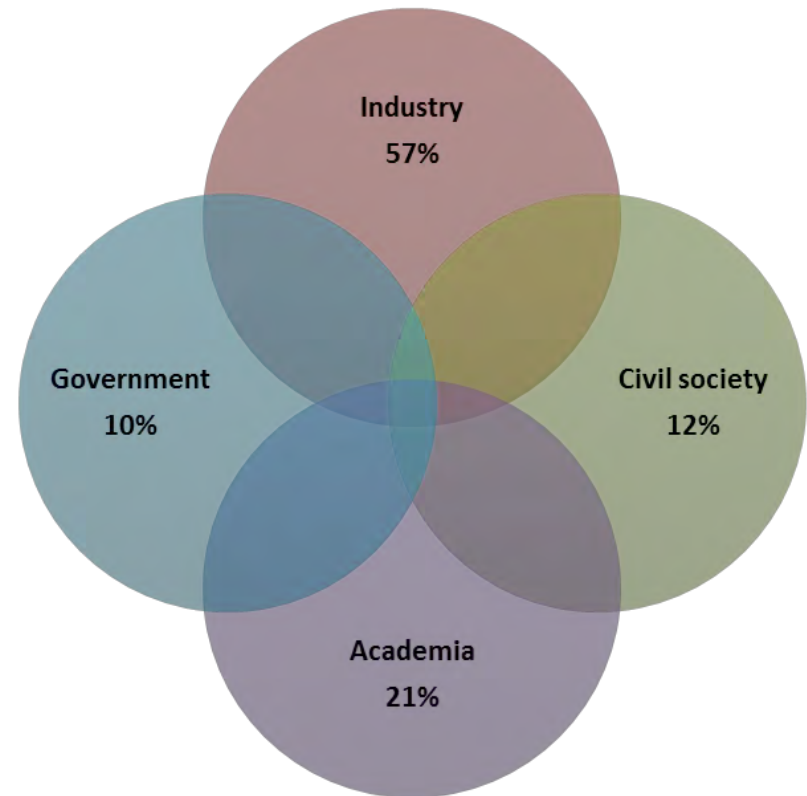
- To identify and confirm the final priorities of the Smart Specialization Strategy of the Republic of Serbia, a total of **17 workshops were held** between March and May 2019.
- The process of organizing workshops to **identify the final priority areas** was divided into three thematic topics.





# Entrepreneurial Discovery Process (EDP)

- A total of **17 workshops** attended by **more than 500 participants**.
- More than half of the participants in EDP workshops were business sector representatives.
- The workshops were held in the following cities of Serbia: Belgrade, Novi Sad, Nis, Kragujevac, Kraljevo and Gornji Milanovac.
- The main output of the EDP workshops was: **confirmed priority areas, vision, goals and measures to address the identified challenges**.



## Process in numbers

- ✓ Number of conducted interviews: **178**
- ✓ Number of organized EDP workshops: **17**
- ✓ Number of EDP workshop participants: **550**
- ✓ Number of EDP team internal meetings: **16**
- ✓ Number of Coordinating body internal meetings: **19**





# 4S: Priority domains

## Vertical

### **Food For Future**

- High-Tech Agriculture
- Value Added Food Products
- Sustainable Agrifood Production

### **Information and communications technologies**

- Custom Software Development
- Software Solutions Development

### **Future Machines and Manufacturing Processes**

- Machines for specific purposes
- Information in the Smart Management Service  
- Industry 4.0
- Smart Components and Tools

### **Creative industries**

- Creative audio-visual production
- Video Games and Interactive content
- Smart Packaging

## Horizontal

### **Key Enabling Technologies (KET) and Emerging Technologies**

- Photonics
- Advanced materials
- Advanced manufacturing technologies and electronics
- Industrial biotechnology
- Blockchain technologies
- Autonomous driving, aerospace systems and engineering

### **Energy Efficient and Eco-Smart Solutions**

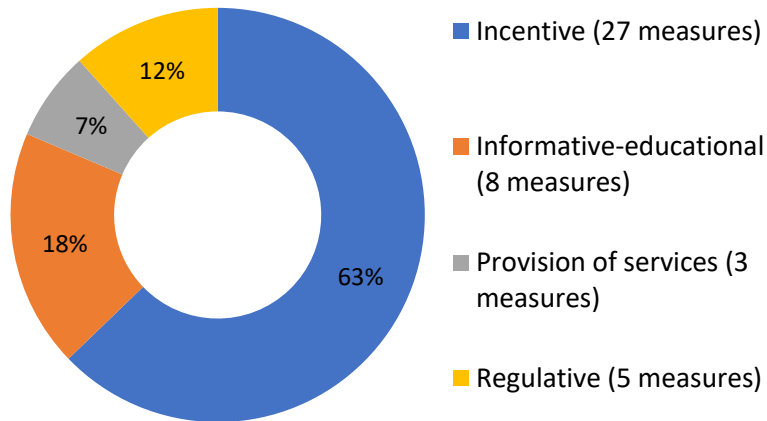
- Eco-Smart Energy Sources



# 4S Implementation (2021-2022)

- 43 Policy Measures

## Type of Policy Measures



- **Institutions responsible for the implementation of Policy Measures:**
  - Ministry of Education, Science and Technological Development
  - Ministry of Agriculture Forestry and Water Management
  - Ministry of Economy
  - Innovation Fund
  - Science Fund
  - Public Policy Secretariat
  - The Center for the Promotion of Science
  - Ministry of Culture and Information
  - Ministry of Foreign Affairs



# Implementation in progress

## Action Plan 2021-2022:

- **Total Budget Allocation:** 150 Million Euros
- **Donor Funds:** More than 2 Million Euros (USAID, UNDP, Philip Morris International)
- **Expenditure:** Approximately 110 Million Euros Spent

## Action Plan 2023-2025:

- **Approval:** Expected Government Approval in October 2023
- **Total Budget Allocation:** more than 800 Million Euros



# Implementation in progress

Some of the implemented policy measures in the period 2021-2022 include the following:

- **The programmes of the Innovation Fund**
  - Mini Grants Programme
  - Matching Grants Programme
  - Collaborative Grant Scheme Programme
  - Programme Katapult
  - Innovation vouchers
- **The Science Fund programmes**
  - programme for the development of projects in the field of artificial intelligence
- **Entrepreneurship curriculum development**
- **Research and development incentives and IPARD programme for agriculture**
- **Support programmes for internationalisation**
- Popularisation of **R&D tax incentives** for private companies
- Adopting regulations, legal frameworks, procedures
- Programmes managed by **donor organisations** such as USAID, UNDP, Philip Morris International/NALED, etc.

# New Action Plan 2023- 2025

## Introduced new policy measures:

- Programme to foster excellent research ideas in 4S areas
- Investment in research and innovation infrastructure: specifically targeting biomedicine, biotechnology, and bioinformatics.
- Initiative to establish the portal and enhance visibility of research infrastructure
- New innovative support programs: geared towards startups and fostering collaboration between scientific research and businesses.
- Development of interdisciplinary master's programs: focused on the practical application of artificial intelligence in bio-tech.
- Digital transformation support program
- ICT infrastructure investments: including the construction of an optical broadband network in rural areas of the Republic of Serbia and enhancements to the State Data Center.

# New Action Plan 2023-2025

Institutions responsible for the implementation of AP measures	Number of measures
Ministry of Science, Technological Development and Innovation	15
Ministry of Agriculture, Forestry and Water Management	4
Ministry of Economy	4
Ministry of Education	4
Ministry of Foreign Affairs	1
Ministry of Information and Telecommunications	1
Government Office for IT and e-administration	3
Office for Dual Education and the National Qualifications Framework	1
Innovation Fund	6
Science Fund	2
Center for the Promotion of Science	1



# Key Challenges in the Upcoming Period

## **Resource Allocation**

- Efficient allocation of resources, ensuring that funding and support are directed towards projects and initiatives with the highest potential for innovation and societal impact.

## **Adapting Priority Domains**

- Aligning existing priority domains with rapidly changing market demands, ensuring they remain relevant and impactful.

## **Responding to Global challenges**

- Shifting focus to transformative innovation
- Incorporating Sustainable Development Goals (SDGs) into innovation policies, fostering projects that address environmental and societal challenges.

## **Skills Development**

- Addressing skill gaps and ensuring the workforce is equipped with the necessary competencies for emerging technologies and innovative practices.



**THANK YOU**

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