

Smart Specialisation in Montenegro

Implementation of Smart Specialisation in Montenegro
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Brief overview of the S3 process in Montenegro

May 2017

- **Established strong cooperation with the Joint Research Centre of the European Commission (DG JRC) and Working Group for the development of S3**

August 2017

- **Montenegro registered on the Smart Specialisation (S3) platform**
- **Institutional capacity building developed during the whole process of S3 preparation**

March 2018

- **Mapping of economic, innovative and scientific potential of Montenegro (qualitative and quantitative analysis) completed**
- **Entrepreneurial Discovery Process/stakeholders consultations started in May 2018**
- **Drafting of the Strategy started at the end of 2018**
- **S3 Operational Team (MoS and MoE) -> Inter-agency Working Group -> S3 Focus**



Strategy of Smart Specialisation of Montenegro 2019-2024

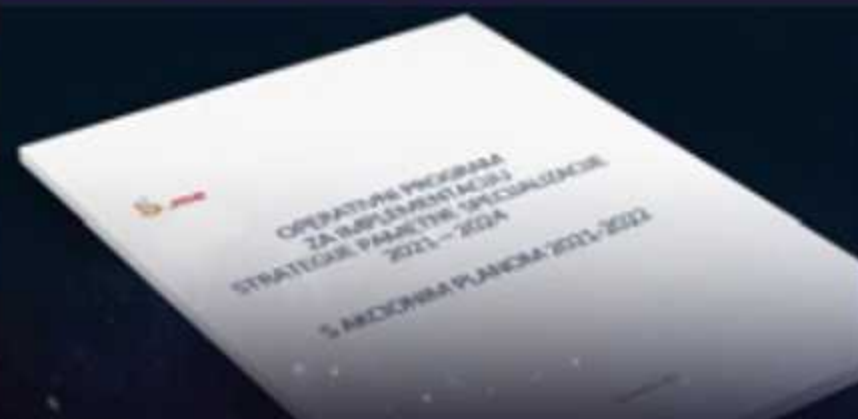
Adopted June 2019

Four S3 priority domains:



Conditionally positively assessed by the EC services in December 2019

Operational Program for the implementation of S3 2021-2024 adopted in 2021



Objectives

Providing a clear overview of the current state in the S3 priority areas;

Addressing in more adequate way the strategic objectives of the Smart Specialization Strategy through the revision of operational objectives and activities; and

Creating a quality programme basis that will be leverage for further work on improving the S3 implementation.

Action Plan for Implementation of S3 2019-2024 for 2021-2022

2019-2020

5 strategic goals
5 operational goals
39 activities

Realized budget 2019-2020

26.102.274,20 €

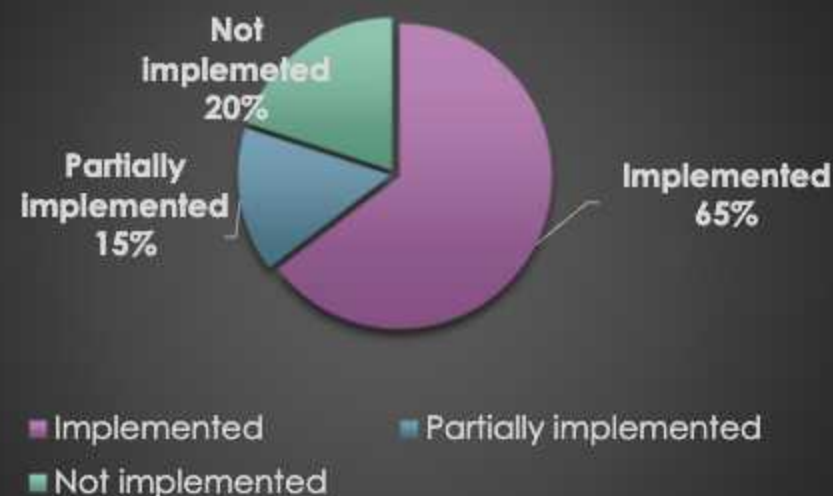
2021-2022

5 strategic goals
12 operational goals
65 activities

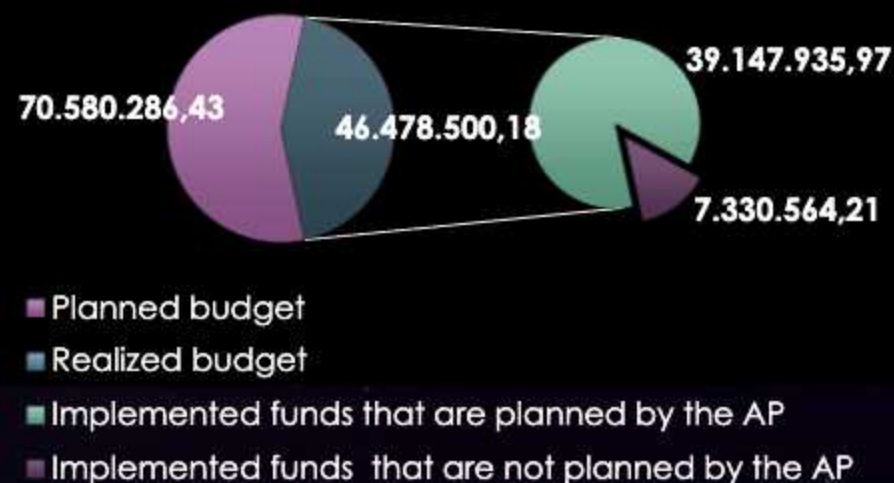
Report on the implementation of the S3 AP 2021-2022 adopted in Q1 2023

Out of a total of sixty-five (65) activities foreseen in the Action Plan for the period 2021-2022, forty-two (42) activities were successfully implemented, ten (10) activities were partially implemented, that is, they are implemented continuously, and thirteen (13) activities were not implemented. Shown in percentages, 65% of activities were successfully implemented, 15% of activities were partially implemented, and 20% of activities were not implemented.

Realized budget **46.478.500,18 €**



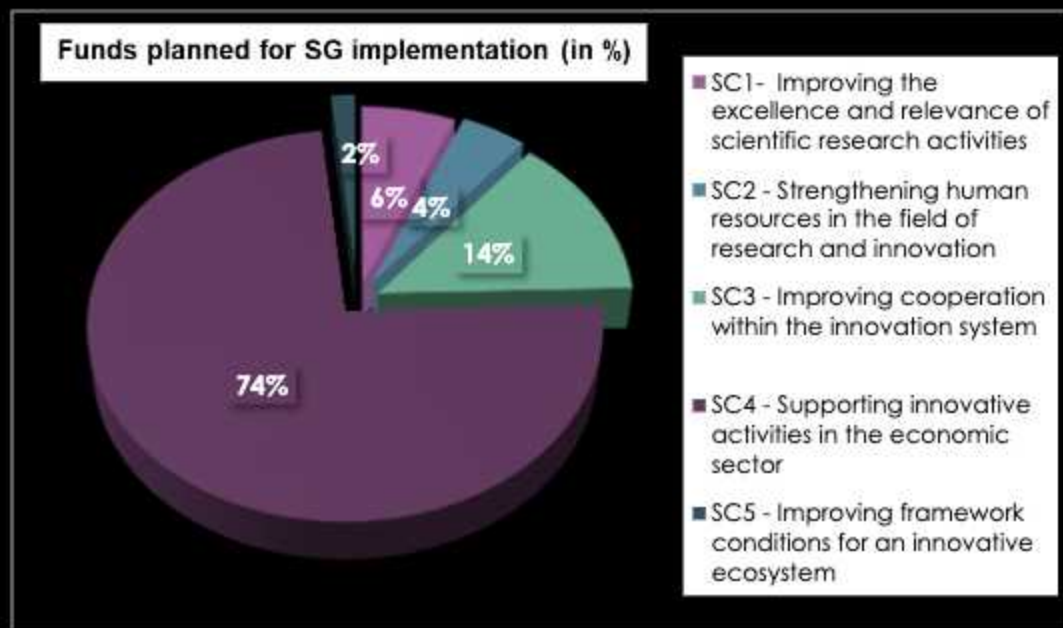
Overview of planned and realized budget



Action Plan for implementation of S3 for 2023 - 2024

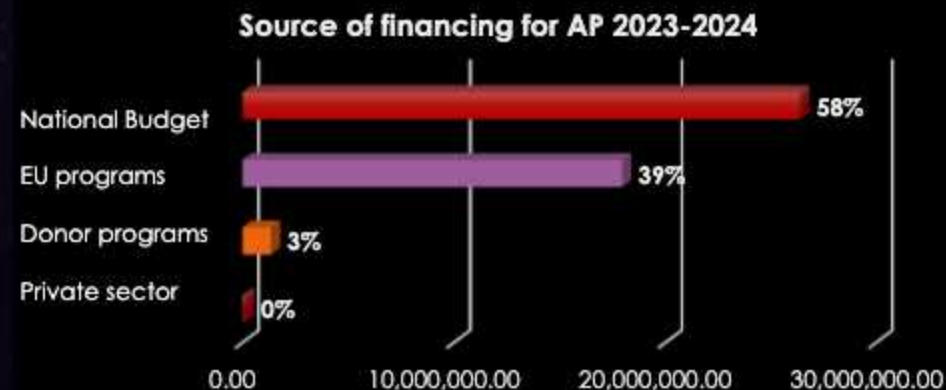
5 strategic goals
12 operational goals
53 activities

Total budget **45,768,405.97 €**
2023: 30,231,905.97 €
2024: 15,536,500.00 €

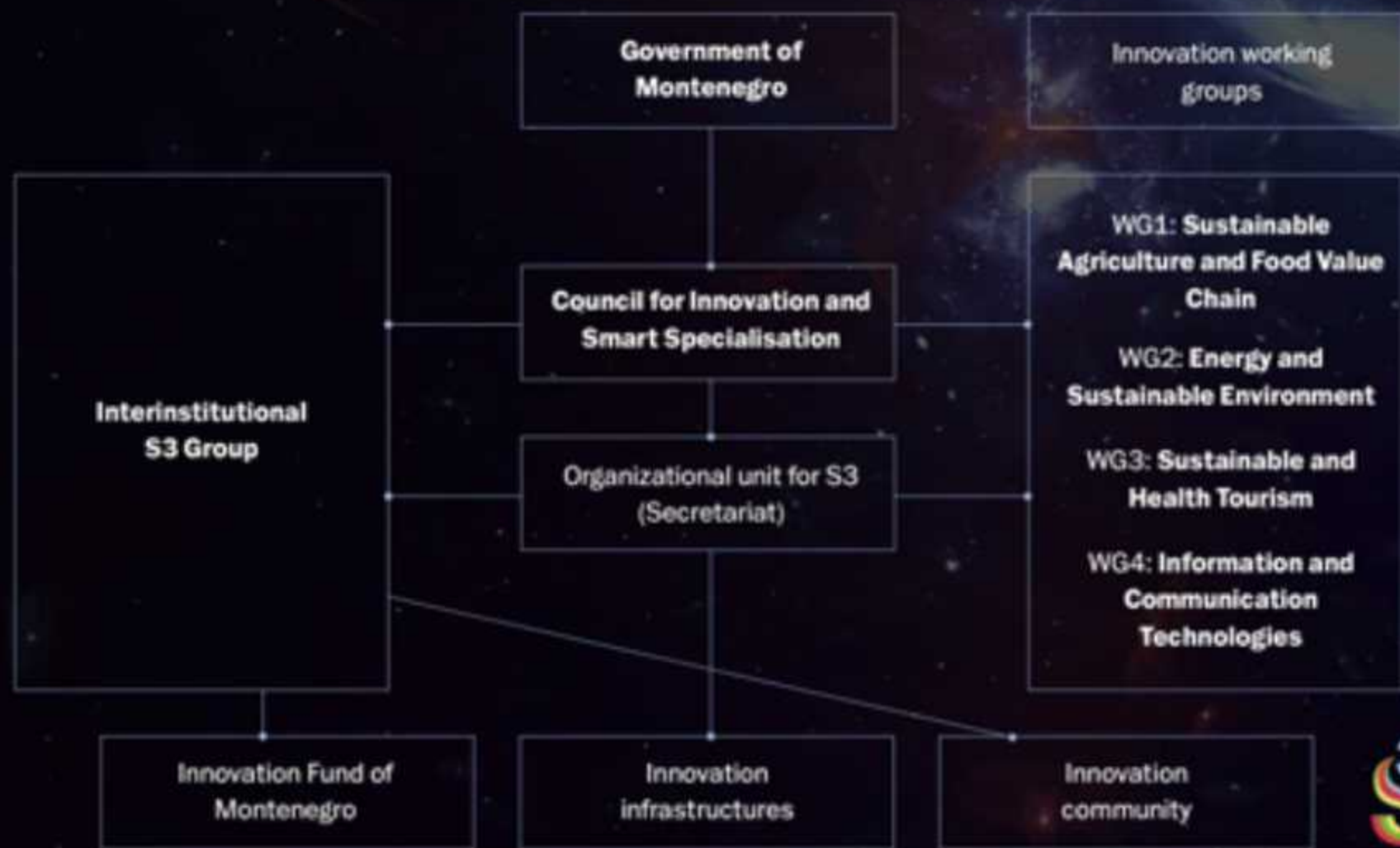


SOURCES OF FINANCING

- National budget €26,377,604.53
- Donor programs €1,340,666.33
- EU programs €17,944,126.44
- Private sector €106,008.67



S3 National implementation framework



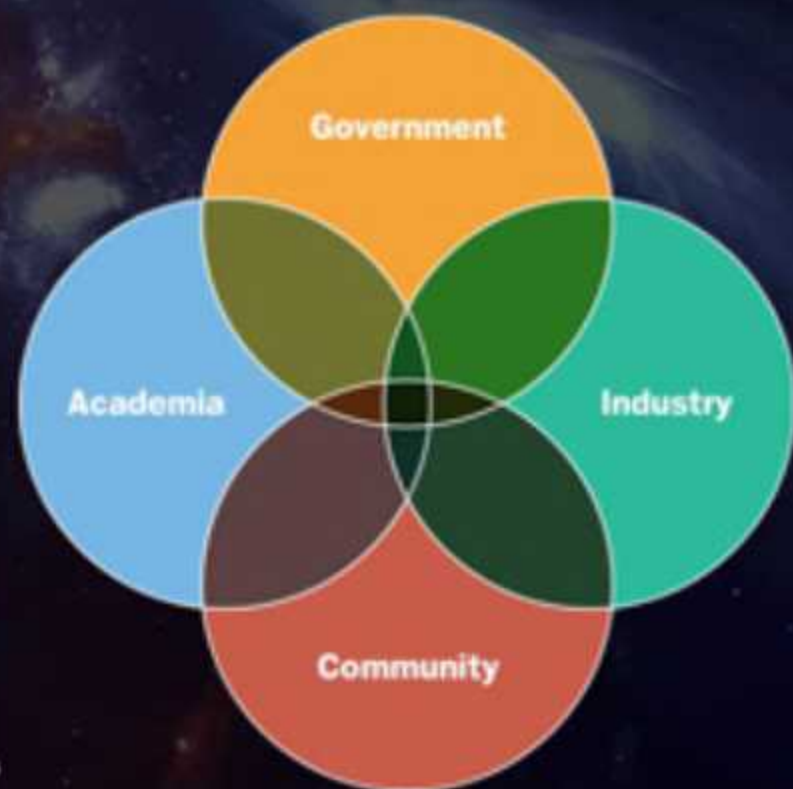
Innovative Working Groups

Enable the maintenance of the continuity of the Entrepreneurial Discovery Process and overall role of the working groups is to encourage dialogue and cooperation between all actors in their priority domain

Established for each priority S3 area

Representatives of the business, science and research, NGOs and government

- Started their work in September 2022 (hold more than 30 consultation meetings)
- Detected main problems during the consultation process and presented their findings and recommendations at the Council's session in December 2022
- Actively Worked on the Action Plan for the implementation of the OP S3 for 2023-2024
- New composition of the INNOWGs approved by the Council (September 2023)



Our main achievements in S3

Strategy in place

Programme framework in place – the continuation of the process enabled

S3 framework built up

**S3 team obtained capacity building support from different sources
(DG JRC, UNDP, IPA 2020)**

Coordination established

Harmonization with the overall strategic framework

A lot of national programmes S3 oriented

Planned IPA funds S3 oriented

Already visible success stories: collaboration innovation projects in S3 area implemented, strategic S3 ICT cluster established, national startup programmes S3 oriented etc.

A new S3 website launched

S3 Communication Strategy prepared and adopted



Main challenges and next steps

Interim evaluation of the Strategy ongoing

Stronger collaboration and networking – maintain the level of continuous cooperation to reach the vision 2024 for all 4 priorities

Networking of the investment priorities (creation of the solution for interconnecting the investment priorities) and more targeted support

More targeted communication and visibility, website in ENG

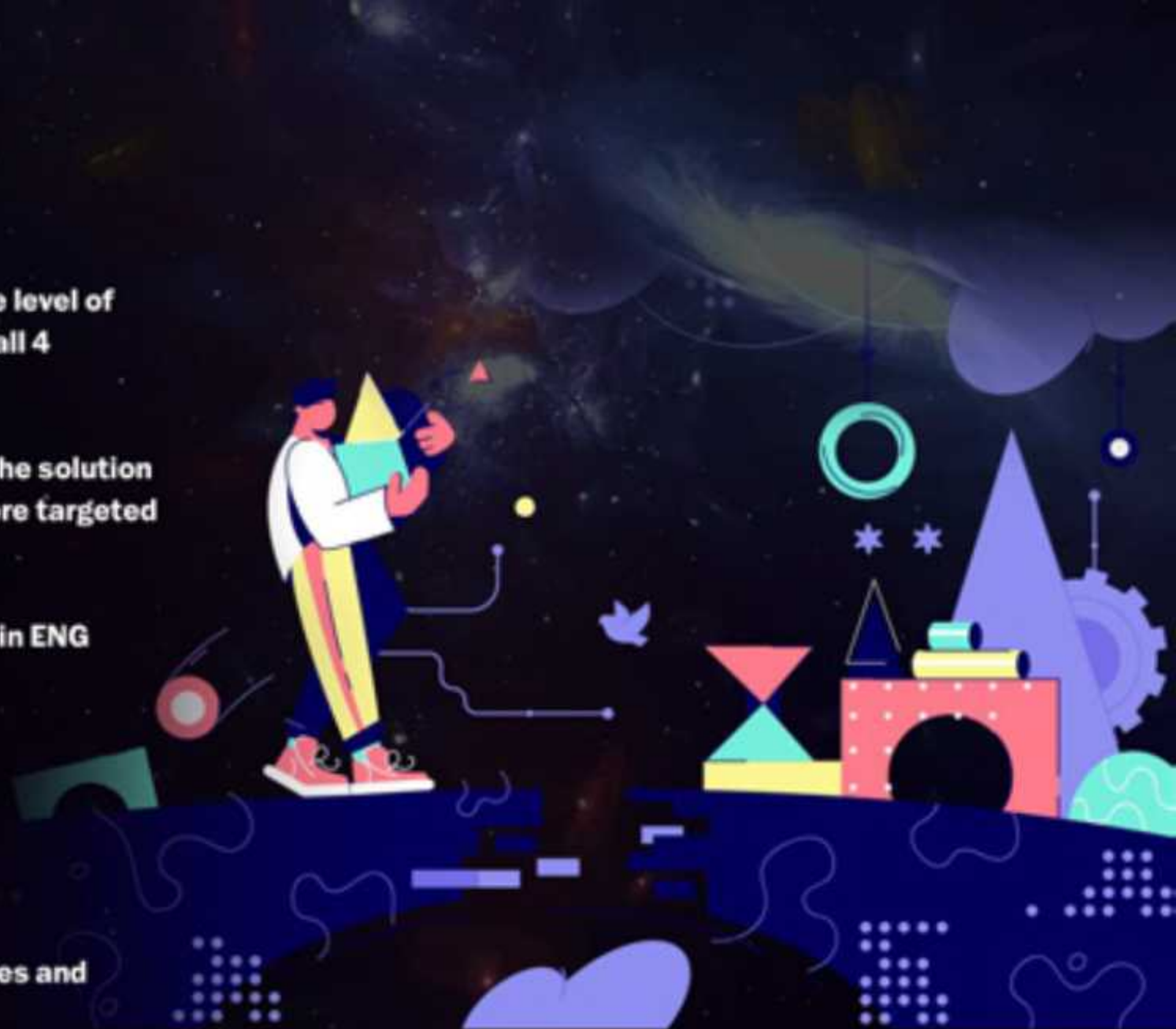
To improve monitoring and evaluation system

The system of indicators to be revised

Enhanced cooperation with business sector

Connection with the countries sharing similar priorities and networking for the international funding programmes

New strategic cycle (2025 – 2029) to start in 2024





Thank you for your attention!