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Smart specialisation beyond the EU: Serbia's path towards a new innovation strategy

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What

- Know your regions & economic fabric
- Prioritise promising domains, not sectors
- Create joint roadmaps with stakeholders

Why

- Decline of industries & rise of services
- Economic fabric diverse & undiscovered
- Unreflected copying does not work
- EU regulation

How

- National competence centre
- Domain experimentation
- Territorial experimentation
- Sequencing





S3 the policy concept

- Promote inclusive and sustainable growth
- Place-based policy:
 - Valorise existing assets and local specificities
 - Mobilise local economic players as the main actors of economic change
- Based on transparent selection of economic activities with high transformative potential for the economy

RIS3 the strategy

- National or regional agenda for economic transformation
- Coordinate financial and entrepreneurial resources to support the selected economic activities
- Define governance and monitoring mechanisms
- Strongly linked to new EU Industrial Strategy



A legal requirement assessed by the EC

REGULATION (EU) 1303/2013 Applies to the European Regional Development Fund (ERDF)

Ex-ante conditionality

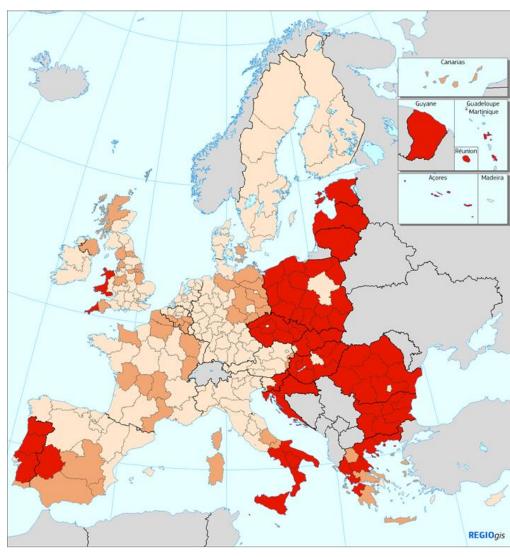
A national or regional smart specialisation strategy is in place to:

- concentrate resources on a limited set of R&I priorities
- maximise the positive impact on growth and jobs

over 120 smart specialisation strategies for ERDF prepared

more than EUR 40 billion allocated

to create 350,000 new jobs by the end of the programming period



Eligibility map 2014-20

Less developed region (GDP/head: less than 75%
Transition regions (GDP/head between 75% and 90%)

More developed region (GDP/head: more than 90%)

2014-2020 ERDF Eligibility map based on GDP per capita in PPS, 2007-2009

S3 in numbers

120 regions and countries

At least 2 years of work

36 ex-ante conditionalities (ExAC)

7 general 29 thematic

6,246 actions plans in total

427 action plans on S3



Design

- 1. ANALYSIS: Discover the socioeconomic and innovation engines of regional growth, competitive advantages & weaknesses
- **2. GOVERNANCE:** Develop process in an inclusive and interactive process centred on *entrepreneurial discovery*
- **3. SHARED VISION:** Define jointly what innovation is and what it is supposed to achieve
- **4. PRIORITISE:** Identify a limited set of priorities to concentrate investments
- **5. POLICY MIX:** Choose right set of instruments to achieve objectives
- **6. MONITORING AND EVALUATION:**Feed information back into the policy cycle to allow strategy revision

Implementation

- 1. **EDP:** Manage stakeholder relations & keep them alive
- 2. GOOD GOVERNANCE: Structures & arrangements
- 3. P2P: Translate priorities into project portfolios (selection criteria & selection mechanism)
- 4. TRANSNATIONAL VALUE CHAINS
- 5. MONITOR

Source:

http://s3platform.jrc.ec.europa.eu/s3pguide



RIS3 sustainable policy cycle

Result Orientation + Sustainability and Replicability of Policy Cycles

- a. Permanent stakeholder fora, stable engagement process based on participation → Continuous entrepreneurial discovery
- b. Network of institutional and stakeholder relationships that:
 - Is persistent over time
 - Continuously produces information
 - Reacts according to new information
 - Evaluates the results and feeds back information
- **c. Integration of monitoring systems** aimed at learning about actual processes, building trust among stakeholders & ensuring accountability



What was done so far (2013-16)

S3 awareness events

Peer reviews of R&I systems

Reports on S3 in E&N and transition countries

S3 trainings and seminars

Links to EU macroregional strategies



What was done so far (2017)

S3 Design learning workshop in Chisinau, Moldova

S3 training (6 country teams) in Seville National S3
teams in
Serbia,
Moldova and
Ukraine

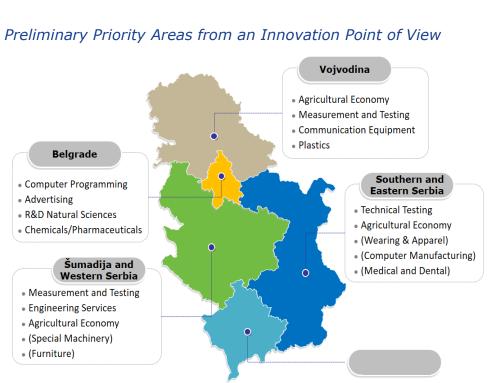
S3 awareness event in Chisinau, Moldova Expert support: quantitative analysis

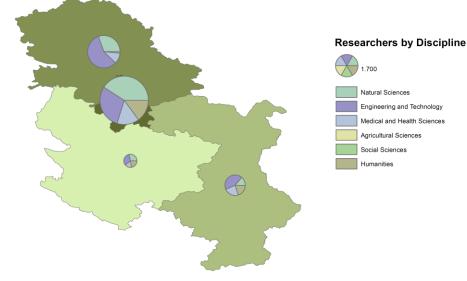
Preparation of qualitative analysis



Mapping of economic, innovative and scientific potential

Researchers by Discipline (2016, FTE) and per Population







Strategy process: Where are we?



Framework for smart specialisation in enlargement & neighbourhood countries

Institutional capacity

Evidence-based

Decision to start smart specialisation process

Establishment of National Smart Specialisation Team

Agreement with JRC

Analysis of strategic mandates Overview of existing policies connected with \$3

Placing S3 in innovation policy framework

Quantitative analysis of existing economic, scientific and innovative potential

Provision of statistical data

Quantitative mapping



Framework (cont.)

Evidencebased Qualitative indepth analysis of priority areas

In-depth interviews with stakeholders

Verified priority areas

Institutional capacity

Decision on preliminary priority areas

Interaction of policy-makers and experts

Identification of stakeholders

Bottom-up

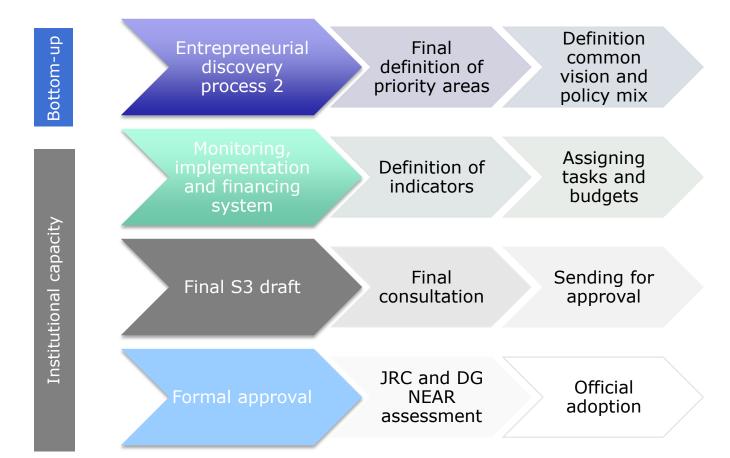
Entrepreneurial discovery process 1

Definition of working groups

Dialogue with business, research, authorities and society



Framework (cont.)





Thank you & stay in touch





http://s3platform.jrc.ec.europa.eu

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